## **Rossendale's Performance – 2006/7**

# We want to improve the way we provide our services to our residents and one of the ways we monitor how we perform is through the use of national performance indicators.

The Government requires all Councils to collect Best Value Performance Indicators (BVPI's) on areas of the Council's activity such as waste collection, planning and housing benefits. Best Value Performance Indicators are simply a way of measuring how the Council is performing compared to previous years and other similar councils in the country.

Our BVPI's show that Rossendale Borough Council is, generally, improving its performance year-on-year.

We also keep careful track of how we perform by monitoring several other measures of our performance. For example, our key success indicators, which are local targets related to areas of high priority for the Council. We also monitor the effective completion of projects and actions contained in the Council's Corporate Plan and the Council's nine Business Plans.

By doing this we have a rounded view of how the Council is performing in achieving the priorities and objectives it has set itself.

We call this 'Performance Management' and the Council's performance management framework is described earlier, in section 6 of this plan.

Monitoring our performance demonstrates that we have made considerable improvement over the last three years. While there are areas need improvement, the Council can be proud of its achievements.

#### **Best Value Performance Indicators**

During 2006/7, a total of 77 BVPIs were collected, monitored and reported upon using the Council's Performance System - Covalent .

When we evaluate our performance indicators we look at the following three things:

- Have we achieved the targets which we have set ourselves?
- Have we improved against the previous year/s?
- Where do our results rank nationally?\*

We can only do this by looking at which of the 4 quartiles (top, bottom, 2<sup>nd</sup> or 3<sup>rd</sup>) we would have been in, based on the performance indicators published by every council in the previous year. \*

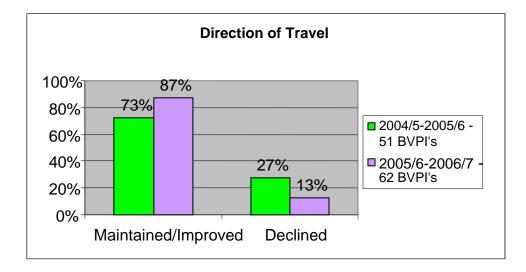
## Are we improving?

Our BVPIs for 2006/07 compared to 2005/06 show that the Council is moving in the right direction i.e. improving generally.

Out of a total of 77 BVPIs:

- 54 or 87% have either maintained or improved between 2005/6 and 2006/7
- 8 or 13% have fallen between 2005/6 and 206/7

Figure 1 – Number of indicators which have improved, maintained or fallen in performance in comparison to previous years.



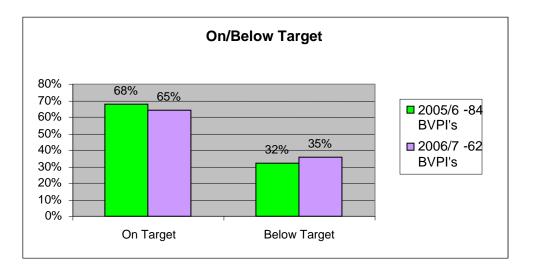
#### Have we achieved our target?

Each Head of Service is responsible for setting three-year annual targets for the BVPIs that are within their service area. At the end of 2006/7, the Council reached or exceeded 40 (66%) of our BVPI targets.

Out of a total of 77BVPIs:

- 40 or 65% have achieved or exceeded target
- 21 or 34% were below target (7 of these were only marginally below target)
- 15 are contextual indicators for which there are no targets

Figure 2 – Indicators which were above or below their target for 2006/07 compared with 2005/06



We do have a number of BVPIs that are not showing improvement but we have action plans in place to improve each of these indicators. The Council is committed to carefully monitoring these under-performing BVPIs over the following year.

#### **Quartile Positions**

Each year the Audit Commission analyses every Council's performance against each performance indicator. Each indicator is assessed in comparison to that of other Council's and given a 'quartile' position.

The quartile positions for 2005/6 were not published by the Audit Commission until February 2007, therefore we cannot expect 2007/8 data to be available until the beginning of 2008.

We have assigned 2005/6 quartile positions to 2006/7 outturns, but due to data becoming rapidly obsolete as all Council's performance continues to improve we cannot rely upon it and must use it simply as a guide.

Out of a total of 48 BVPI's where quartile positions could be assigned;

- 17 or 30% are in the top quartile compared with 15 or 22% in 2005/6
- 13 or 23% are in the 2<sup>nd</sup> quartile compared with 13 or 19% in 2005/6
- 18 or 32% are in the 3<sup>rd</sup> quartile compared with 19 or 28% in 2005/6
- 9 or 16% are in the bottom quartile compared with 21 or 31% in 2005/6

#### **Best Value Satisfaction Indicators**

Every three years each district council in the country is required by central government to carry out three Best Value Satisfaction surveys: - a general household survey, a survey of local authority benefit claimants, and a survey of planning applicants. The purpose of these

surveys is to establish the overall degree of satisfaction/dissatisfaction that a representative sample of customers have with these services as currently provided by their local council.

At the time of writing this plan we are still waiting for the government to release the outcome of two of the planning and benefits surveys.

The 'General Household Satisfaction Survey', contains ten 'headline' satisfaction indicators of satisfaction with a range of Council services. Comparing the Council's performance against the previous survey results from 2003/4, shows that five of these indicators are showing improvement, two have maintained performance and three have declined.

Overall satisfaction with the Council has risen by 8% from 27 % to 35%. This result has been achieved against the general trend across England which demonstrates a general decline in satisfaction across the Country, and is the highest increase achieved in Lancashire. Whilst this positive direction in travel is to be applauded, the Council knows it still has more to do to increase this figure as it is still one of the lowest in England.

Other notable increases include satisfaction with: handling of complaints (+10%), area cleanliness in Rossendale (+14%); satisfaction with recycling facilities (+5%), and a 3% increase in satisfaction with Leisure in the Borough.

Satisfaction with Open Spaces & Museums and Galleries show the same level of performance as the previous survey. Whereas, satisfaction with the Planning (-14%) and Benefits (-2%) service both show a decline in performance.

As further results from these surveys are released, the Council will be carefully analysing its performance and publishing the results on the Council's web-site. The Council will also be using the results to help it prioritise its improvement planning process.

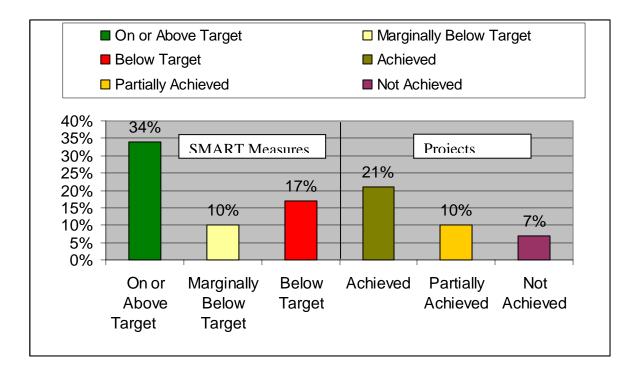
#### Key Success Indicators (KSI's)

# The Council also has a number of Key Success Indicators (KSI's) which are local targets related to priority areas for the Council and which the Council is targeting for high performance.

Of this basket of thirty three key measures of success, half are Performance Indicators that are targeted for 'above average performance' when compared to other Council's, or, to achieve locally defined targets.

Other KSI's are important projects for the Council which do not as easily lend themselves to precise evaluation of performance, as they may contain several significant milestones towards achievement of an end target.

#### Fig 3 shows the % Key Success Indicators which have achieved or reached target



## **Corporate Improvement Plan – Completion of Actions**

Each year the Council sets out in its corporate plan a series of actions or projects that intends to effectively complete, together with target dates for completion. We show this in Section 4 - "What People can expect to get better and by when?".

Evaluation of the effective completion of actions and projects that we said we would complete in last years' Corporate Improvement Plan for 2006 -9, shows that 40 (80%) of the actions contained in the plan have been fully completed. A further ten actions (20%) have not been fully completed, but a revised deadline has been agreed and these actions will be carried over into this year's work programme.

#### Rossendale's Performance in 2006/7 – Best Value Performance Indicators

The following pages provide a detailed overview of our current performance against the full range of Best Value Performance Indicators collected by the Council, together with the targets we have set ourselves for achievement within the next three years.

Short De	escript	ion	2005/6 Top Quartile of all English Councils	RBC direction of travel	RBC 2005/6 Outturn	RBC 2006/7 Outturn	RBC 2006/7 Target	Target Achieved?		RBC 2008/9 Target	RBC 2009/10 Target
CORPOR	RATE	HEALTH									
BV2a	KSI	Equality Standard for Local Government		$\leftarrow \rightarrow$	2	2	2	~	3	3	4
BV2b		Duty to Promote Race Equality	79%	$\leftarrow \rightarrow$	58%	58%	63%	×	68%	74%	74%
BV8	KSI	% of invoices paid on time	96.71%	Ļ	84.14%	76.37%	92.50%	×	95.00%	95.00%	95.00%
BV9	KSI	% of Council Tax collected	98.40%	<b>↑</b>	96.37%	96.84%	98.00%	×	97.00%	98.50%	99.00%
BV10	KSI	Percentage of Non- domestic Rates Collected	99.26%	<b>↑</b>	98.29%	98.80%	99.00%	×	98.80%	99.25%	99.50%
BV11a	KSI	Top 5% of Earners: Women	42.45%	Ļ	62.50%	60.24%	50.00%	~	50.00%	50.00%	50.00%
BV11b		Top 5% of Earners: Ethnic Minorities	4.33%	$\leftarrow \rightarrow$	0.00%	0.00%	.50%	×	0.75%	1.00%	1.50%
BV11c		Top 5% of Earners: with a disability	4.83%	<b>↑</b>	7.84%	10.04%	5.50%	~	7.84%	8.00%	8.50%
BV12		Working Days Lost Due to Sickness Absence	8.34 days	<b>↑</b>	13.53 days	6.96 days	10.00 days	~	6.8 days	6.7 days	6.6 days
BV14		Percentage of Early Retirements	0.17%	<b>↑</b>	3.69%	3.43%	3.00%	×	2.00%	1.00%	1.00%
BV15		Percentage of Ill-health Retirements	0.10%	<b>↑</b>	1.34%	0.00%	.14%	~	0.33%	0.33%	0.33%
BV16a		Percentage of Employees with a Disability	3.89%	1	4.76%	5.71%	5.50%	~	4.37%	5.00%	5.00%

Short Desc	ription	2005/6 Top Quartile of all English Councils	RBC direction of travel	RBC 2005/6 Outturn	RBC 2006/7 Outturn	RBC 2006/7 Target	Target Achieved?		RBC 2008/9 Target	RBC 2009/10 Target
BV16b	Percentage of Economically Active People who have a Disability		Contextual	17.90%	17.90%			17.90%	17.90%	17.90%
BV17a	Ethnic Minority representation in the workforce - employees	4.8%	Ť	1.7%	2.4%	1.7%	~	2.0%		
BV17b	Ethnic Minority representation in the workforce - local population		Contextual	3.8%	3.8%			Deleted from	2007/8	
BV156	Buildings Accessible to people with a disability		Ŷ	79.00%	92.00%	100.00%	×	98.00%		100.00%
<b>CULTURE</b> &	& RELATED SERVICES									
BV170a	Visits to and Use of museums & galleries - All Visits	958	Ť	150	167	156	~	175	182	187
BV170b	Visits to and use of Museums & galleries - Visits in Person	523	Ŷ	149	167	155	~	174	180	187
BV170c	Visits to and Use of Museums - School Groups	8156	Ŷ	491	708	180	~	743	773	803
HOUSING										

Short Desc	ription	2005/6 Top Quartile of all English Councils	RBC direction of travel	RBC 2005/6 Outturn	RBC 2006/7 Outturn	RBC 2006/7 Target	Target Achieved?		RBC 2008/9 Target	RBC 2009/10 Target
BV183a	Length of stay in temporary accommodation (B&B)	1.00 week	Ť	5.68 weeks	3.21 weeks	2.00 weeks	×	Deleted from	2007/8	
BV183b	Length of stay in temporary accommodation (Hostel)	0.00 weeks	ſ	1.00 week	0.00 weeks	4.00 weeks	~	3.00 weeks	1.00 week	0.00 weeks
BV202	Number of people sleeping rough	0 weeks	←→	0 weeks	0 weeks	3 weeks	~	0 weeks	0 weeks	0 weeks
BV203	Change in number of families in temporary accommodation	-16.00%	Ŷ	57.14%	0.00%	-9.40%	×	Deleted from	2007/8	
BV213	Housing Advice Device: preventing homelessness	5	Ť	0.08	1	0.01	~	1	2	0
BV214	Repeat Homelessness	0.37%	<b>↑</b>	1.83%	0.00%	3.00%	~	Deleted from	2007/8	
BV64	No of private sector vacant dwellings that are returned into occupation or demolished	77%	Ť	30%	35%	35%	~	40%	50%	0%
HOUSING E	BENEFIT & LOCAL TAX BENEF	1								
BV76a	Housing Benefits Security number of claimants visited		Contextual	207.36	267.75			Deleted from 2007/8		

Short Des	script	ion	2005/6 Top Quartile of all English Councils	RBC direction of travel	RBC 2005/6 Outturn	RBC 2006/7 Outturn		Target Achieved?		RBC 2008/9 Target	RBC 2009/10 Target
BV76b		Housing Benefits Security number of fraud investigators employed		Contextual	0.25	0.23			0.33	0.33	0.33
BV76c		Housing Benefits Security number of fraud investigations		Contextual	28.18	33.85			30.00	33.00	33.00
BV76d		Housing Benefits Security number of prosecutions & sanctions		Contextual	6.24	7.45			7.00	8.00	8.00
BV78a	KSI	Speed of processing - new HB/CTB claims	26.4	Ŷ	39.5	37.6		×	29.0		
BV78b		Speed of processing - changes of circumstances for HB/CTB claims	9.1	Ŷ	21.4	19.3	9.0	×	16.0	8.0	8.0
BV79a		Accuracy of processing - HB/CTB claims	99.00%	Ŷ	96.80%	97.40%	99.00%	×	99.50%	100.00%	100.00%
BV79b(i)		% of Housing Benefit overpayments recovered measured against overpayments created dring the period	79.39%	Ŷ	64.88%	76.50%	85.00%	×	75.00%	90.00%	90.00%

Short Descr	iption	2005/6 Top Quartile of all English Councils	RBC direction of travel	RBC 2005/6 Outturn	RBC 2006/7 Outturn	RBC 2006/7 Target	Target Achieved?		RBC 2008/9 Target	RBC 2009/10 Target
BV79b(ii)	HB overpayments recovered as % of the total amount of HB overpayment debt outstanding		Ļ	20 70%	07.00%	00.000/	×	F7 00%	00.00%	20.00%
BV79b(iii)	% of Overpayments written off	36.69%	Ļ	38.73%	27.30% 25.49%	80.00%	×	57.00% 8.00%	80.00% 5.00%	80.00% 5.00%
PLANNING										
BV109a	Major applications determined in 13 weeks	74.90%	Ŷ	34.78%	58.33%	60.00%	×	60.00%	65.00%	68.00%
BV109b	Minor applications determined in 8 weeks	81.07%	¢	73.76%	77.77%	65.00%	~	78.00%	80.00%	85.00%
BV109c	Planning Applications: 'Other' applications	91.39%	Ļ	92.27%	90.74%	80.00%	~	80.00%	85.00%	90.00%
BV106	New homes built on previously developed land	96.74%	Ļ	89.02%	31.58%	58.00%	×	50.00%	55.00%	60.00%
BV200a	Plan-making: Local Development Scheme submitted?		Contextual	Yes				Yes	Yes	Yes
BV200b	Plan-making: Milestones Met?		Contextual	No	No			Yes	Yes	Yes
BV200c	Plan-making: Monitoring Report		Contextual	Yes	Yes			Deleted from	2007/8	

Short Des	scripti	ion	2005/6 Top Quartile of all English Councils	RBC direction of travel	RBC 2005/6 Outturn	RBC 2006/7 Outturn	RBC 2006/7 Target	Target Achieved?	RBC 2007/8 Target	RBC 2008/9 Target	RBC 2009/10 Target
BV204		Planning appeals allowed	25.0%	↑	43.5%	36.4%	20.0%	×	30.0%	25.0%	20.0%
BV205		Quality of Planning Service checklist	100.0%	¢	44.4%	88.9%	70.0%	~	100.0%	100.0%	100.0%
BV219a		Preserving the Special Character of Conservation Areas		Contextual	8	8			Deleted from	2007/8	
BV219b		Preserving the Special Character of Conservation Areas: Character Appraisals	31.81%	←→	0.00%	0.00%	25.00%	×	25.00%	50.00%	75.00%
BV219c		Preserving the Special Character of Conservation Areas: Management Proposals	7.70%	←→	0.00%	0.00%	25.00%	×	Deleted from	2007/8	
WASTE &		ANLINESS									
BV199a	KSI	Local street and environmental cleanliness - Litter and Detritus	8.8%	Ŷ	18.0%	12.0%	17.0%	~	12.0%	9.0%	6.0%
BV199b		Local Street and Environmental Cleanliness - Graffiti	1%	ſ	2%			~	1%		
BV199c		Local Street and Environmental Cleanliness - Fly-posting levels	0%	←→	1%	1%	2%	-	1%	1%	1%

Short Des	script	ion	2005/6 Top Quartile of all English Councils	RBC direction of travel	RBC 2005/6 Outturn	RBC 2006/7 Outturn	RBC 2006/7 Target	Target Achieved?		RBC 2008/9 Target	RBC 2009/10 Target
BV199d		Local Street and Environmental Cleanliness - Fly-tipping			454 (Baseline Year)	3*	2	×	1	1	1
BV82a(i)	KSI	% of Household Waste Recycled	20.87%	Ŷ	17.71%	21.59%	21.50%	~	24.50%	26.50%	27.50%
BV82a(ii)		Tonnes of Household Waste Recycled	15126.10	ſ	4399.81	5333.55	5341.46	×	5900.25	6300.84	6500.23
BV82b(i)	KSI	% of Household Waste Composted	13.05%	<b>↑</b>	6.04%	7.31%	6.00%	~	6.20%	7.50%	7.50%
BV82b(ii)		Tonnes of household waste composted	8770.30	Ŷ	1500.54	1805.78	1490.68	~	1540.37	1630.35	1645.25
BV84a		Household waste collected per head, in kilos	394.0 Kgs	Ŷ	377.0 Kgs	374.9 Kgs	378.0 Kgs	~	378.0 Kgs	378.0 Kgs	378.0 Kgs
BV84b		Household Waste Collection (% change in kilograms per head)	-3.79%	Ŷ	-0.01%	-0.55%	-0.05%	~	0.00%	0.00%	0.00%
BV86	KSI	Cost of household waste collection	£39.48	Ļ	£34.17	£38.80	£50.00	•	£50.00	£50.00	£50.00
BV91a		Kerbside Collection of Recyclables (one recyclable)	100.0%	←→	95.0%	95.0%	95.0%	~	95.0%	95.0%	95.0%
BV91b		Kerbside collection of recyclables (two recyclables)	100.0%	←→	95.0%	95.0%	95.0%	~	95.0%	95.0%	95.0%

Short Desc	ription	2005/6 Top Quartile of all English Councils	RBC direction of travel	RBC 2005/6 Outturn	RBC 2006/7 Outturn	RBC 2006/7 Target	Target Achieved?		RBC 2008/9 Target	RBC 2009/10 Target
ENVIRONM	IENT & ENVIRONMENTAL HEA	ĹTH								
BV166a	Environmental Health Checklist	100.0%	Ŷ	88.8%	100.0%	90.0%	~	95.0%	97.0%	100.0%
BV216a	Identifying Contaminated Land		Contextual	450	444			440	435	430
BV216b	Information on contaminated land	9%	$\leftarrow \rightarrow$	3%	3%	1%	~	1%	3%	3%
BV217	Pollution Control Improvements Completed On-time	100%	Ť	60%	100%	70%	~	90%	90%	90%
BV218a	Abandoned vehicles - % investigated within 24 hrs	96.64%	Ť	98.75%	100.00%	95.00%	~	98.00%	98.00%	99.50%
BV218b	Abandoned Vehicles - % removed within 24 hours of required time	95.00%	←→	100.00%	100.00%	95.00%	~	98.00%	100.00%	100.00%
COMMUNIT	TY SAFETY & WELL-BEING									
BV126	Domestic burglaries per 1,000 households	6.4	↑	10.2	9.2	10.2	~	10.2	10.2	10.2
BV127a	Violent Crime per 1,000 Population	12.5	↑	17.5	14.8	18.0	~	18.0	18.0	18.0
BV127b	Robberies per 1,000 Population	0.3	$\leftarrow \rightarrow$	0.4	0.4	0.5	~	0.5	0.5	0.5
BV128	Vehicle crimes per 1,000 population	7.3	<b>↑</b>	11.9	11.0	13.9	~	13.9	13.9	13.9

Short Desc	ription	2005/6 Top Quartile of all English Councils	RBC direction of travel	RBC 2005/6 Outturn	RBC 2006/7 Outturn	RBC 2006/7 Target	Target Achieved?	RBC 2007/8 Target	RBC 2008/9 Target	RBC 2009/10 Target
BV174	Racial Incidents Recorded		Contextual	3.03	1.00			5.00	3.00	3.00
BV175	Racial incidents resulting in further action	100.00%	$\leftarrow \rightarrow$	100.00%	100.00%	90.00%	~	90.00%	100.00%	100.00%
BV225	Actions Against Domestic Violence		<b>↑</b>	27.3%	45.0%	45.0%	~	45.0%	45.0%	45.00%
BV226a	Advice & Guidance Services - total		Contextual	£119,710.0	£225,043.0			£241,418.0	£241,418.0	£241,418.0
BV226b	Advice & Guidance Services - CLS Quality Mark		Ļ	58.27%	31.71%	50.00%	×	30.00%	50.00%	50.00%
BV226c	Advice & Guidance Services: direct provision		Contextual	£3,342.00	£20,169.00			£23,000.00		

Top Quartile 2nd Quartile 3rd Quartile Bottom Quartile Direction of travel improving

1

1

←→ Direction of travel Maintained

Direction of travel declining

Contextual There is no direction of travel

\* This is only an estimate as DEFRA have not yet confirmed the outturn

On or above target

× Below target

# SATISFACTION INDICATORS

The following satisfaction indicators show 2006/7 performance for the statutory User Satisfaction Performance Indicators, which are based upon surveys whic

			2005/6 Top Percentile of all English Councils	RBC direction of travel	RBC 2003/4 Outturn	RBC 2006/7 Outturn	2006/7 Confide nce Intervals	2006/7 Base Number	RBC 2006/7 Target		RBC 2009/10 Target
BV3	KSI	% of citizens satisfied with the overall service provided	58%	Ť	27%	35%	+/- 2.49	1411	50%	Next Survey Undertaken 2009/10	
BV4	KSI	% of citizens satisfied with complaint handling	60%	Ť	22%	32%	+/- 4.62	388	60%	Next Survey Undertaken 2009/10	
BV89	KSI	% of people who are satisfied with the cleanliness standard in their area	73%	Ť	40%	54%	+/- 2.52	1502	60%	Next Survey Undertaken 2009/10	67%
BV90a		% of people who feel satisfied with waste collection	85%	Ļ	72%	64%	+/- 2.44	1490	80%	Next Survey Undertaken 2009/10	70%
BV90b		% of people satisfied with waste recycling facilities	75%	Ť	63%	68%	+/- 2.47	1366	85%	Next Survey Undertaken 2009/10	75%

		2005/6 Top Percentile of all English Councils	RBC direction of travel	RBC 2003/4 Outturn	RBC 2006/7 Outturn	2006/7 Confide nce Intervals	2006/7 Base Number	RBC 2006/7 Target		RBC 2009/10 Target
BV119a	% of residents satisfied with sports and leisure facilities	63%	Ŷ	50%	53%	+/- 2.57	1448	80%	Next Survey Undertaken 2009/10	Above median
BV119b	% of residents satisfied with libraries	77%		Not collected	72%	+/- 2.3	1472	No Target	Next Survey Undertaken 2009/10	Above median
BV119c	% of residents satisfied with museums and galleries	51%	←→	41%	41%	+/- 2.54	1441	80%	Next Survey Undertaken 2009/10	Above median
BV119d	% of residents satisfied with arts activities and venues	53%		Not collected	22%	+/- 2.14	1439	No Target	Next Survey Undertaken 2009/10	Above median
BV119e	% of residents satisfied with parks and open spaces	78%	←→	58%	58%	+/- 2.52	1478	80%	Next Survey Undertaken 2009/10	Above median
BV80a	% Satisfied with the benefits service - contact with the office		Ţ	70%	66%	+/- 5.3	309	80%	Next Survey Undertaken 2009/10	71%

		2005/6 Top Percentile of all English Councils	RBC direction of travel		RBC 2006/7 Outturn	2006/7 Confide nce Intervals	2006/7 Base Number	RBC 2006/7 Target		RBC 2009/10 Target
BV80b	% Satisfied with the benefits service - service in the office		Ť	76%	78%	+/- 5.7	206	80%	Next Survey Undertaken 2009/10	82%
BV80c	% Satisfied with the benefits service - telephone service		Ļ	65%	58%	+/- 8.8	122	85%	Next Survey Undertaken 2009/10	66%
BV80d	% Satisfied with the benefits service - staff in the office		Ļ	73%	71%	+/- 5.2%	294	85%	Next Survey Undertaken 2009/10	74%
BV80e	% Satisfied with the benefits service - forms		Ŷ	50%	51%	+/- 5.7	291	80%	Next Survey Undertaken 2009/10	55%
BV80f	% Satisfied with the benefits service - speed of service		Ļ	57%	51%	+/- 5.5	391	80%	Next Survey Undertaken 2009/10	60%
BV80g	% Satisfied with the benefits service - overall satisfaction		Ļ	68%	66%	+/- 5.2%	316	68%	Next Survey Undertaken 2009/10	70%
BV111	% of applicants satisfied with the service received		Ļ	78%	64%			90%	Next Survey Undertaken 2009/10	