Audit Committee effectiveness

Assessment scores:

N/A = not applicable

- 1 = hardly ever/ poor
- 3 = most of the time/ satisfactory
- 2 = occasionally/ inadequate
- 4 = all of the time/ good

Processes

1 Members with appropriate skills and experience

The Audit Committee comprises members with an appropriate mix of skills and experience, including some relevant financial experience

2 Clear terms of reference

There are clear, up to date terms of reference, with clarity as to the Committee's role in relation to the Council and other Committees

3 Clear as to risk management responsibilities

The Audit Committee is clear about its role in relation to risk management

4 Structured and appropriate annual agenda

There is a structured annual agenda of matters to be covered, with focus on the right areas

5 Sufficient number of meetings and access to resources

The number and length of meetings and access to resources is sufficient to allow the Committee fully to discharge its duties

6 Concise, relevant and timely information

Audit Committee papers are concise, relevant and permit timely resolution of the issues raised

7 The right people invited to attend and present at meetings

Senior officers and others are asked to present on issues as appropriate

8 Attendance and contribution to meetings

All Audit Committee members attend and actively contribute at meetings

9 Sufficient time and commitment to undertake responsibilities

All Audit Committee members have sufficient time and commitment to fulfil their responsibilities

10 On-going personal development

Audit Committee members have access to on-going development activities to update their skills and knowledge

11 Role in relation to whistle-blowing

The Audit Committee is informed of the whistle-blowing procedures in place within the Authority

N/A	1	2	3	4

	N/A	1	2	3	4
Activities					
12 Understanding the Authority's business All Audit Committee members have a good understanding of the different risks inherent in the Authority's business activities					
13 Focus on appropriate areas The Audit Committee focuses on the right questions and is effective in avoiding minutia					
14 Quality of interaction with external auditors					
The Audit Committee actively engages with the external auditors regarding the scope of their work and audit findings					
15 Quality of interaction with internal audit					
The Audit Committee demonstrates an appropriate degree of involvement in the work of internal audit and its findings					
16 Understanding of key financial issues					
The Audit Committee has a good understanding of the key financial issues, critical accounting policies and complex transactions					
17 Understanding of how assurance is gained The Audit Committee understands the interaction between the various sources of assurance available to it					
18 Rigour of debate					
Audit Committee meetings encourage a high quality of debate with robust and probing discussions					
19 Reaction to bad news					
The Audit Committee responds positively and constructively to bad news to encourage future transparency					
20 Quality of chairmanship					
The Chair promotes effective and efficient meetings, with an appropriate level of involvement outside the formal meetings					
21 Frank, open working relationship with senior officers Audit Committee members have a frank and open relationship with senior officers, whilst avoiding the temptation to act as officers					
22 Open channels of communication					
The Audit Committee has open channels of communication with officers and other members to keep it aware of topical/ regulatory issues					
23 Perceived to have a positive impact					
There is an appropriate balance between the monitoring role and the Committee acting as an "influencer for good"					

- **24** How do we know that we are being effective in achieving our terms of reference and adding value to the corporate governance of the Authority?
- 25 How do we know what impact we are having?
- 26 What do we do well as a Committee?
- 27 What could we do differently or better as a Committee?

Question number	Comments

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