

Markets I&E as at 31st January 2010

	Rawtenstall	Bacup	Haslingden	Total
Income	82,948	48,679	10,531	142,157
Salary & Salary related costs	19,284	8,732	5,853	33,869
Facilities Costs	51,149	32,346	22,046	105,541
Area Officer Time	12,923	12,923	6,461	32,307
Split unallocated Costs (based on Income)	763	258	129	1,149
subtotal - "Cash" expenditure	84,118	54,259	34,490	172,867
"Cash" Surplus / (deficit)	(1,170)	(5,580)	(23,959)	(30,709)
Percentage of Facilities Mgmt Time	6,990	2,363	1,181	10,535
Cost of Capital	27,500	16,500	12,375	56,375
subtotal - "non cash" costs	34,490	18,863	13,556	66,910
Surplus / (deficit)	(35,660)	(24,443)	(37,516)	(97,619)