Short term – Oct 10 - Oct 11 Medium Term – Oct 11 - Oct 12 Long term – Oct 12 onwards

Shaded actions - for inclusion in the 12 month delivery plan

Challenge / key issue	Strategic Priority / Outcome	Suggested action	Lead Responsibility	Time scale	Resource Implications	PI/NI
Rawtenstall Town Centre						
a) Development of Retail and	Residents will agree that Rossendale has	Explore ways to Improve pedestrian experience and access to Rawtenstall town	Regeneration / Communities Team (Culture)	Medium Term	Officer time / external funding	NI 195 Local
Commercial opportunities in Rawtenstall	well maintained town centres providing the leisure, retail and cultural services they	centre – linking in to schemes such as Irwell Sculpture Trail, Public Realm improvements etc.	Team (Culture)		Turiumg	Local
b) Better public toilet provisionc) Good pedestrian access to the town centre - provision of safe walking routes to the town centre from	would expect to access locally	Explore opportunities for Public Realm improvements e.g. signposting (particularly from the station to the town centre / market) and appearance of town centre.	Regeneration	Short term	External funding	
surrounding areas		Support town centre events to bring people in to the centre, working particularly with the Chamber of Commerce and National Market Traders Federation e.g. Clogs on t' Cobbles and events linking into ELR programme	Regeneration / Communities Team / Chamber of Commerce	Short Term	Officer time / community grant funding	
		Car Parking	Regeneration	Short	Officer time /	

 Reintroduce car parking restrictions Explore option for sponsorship of discs Charge for discs to help cover costs? 		term	mainstream
Promote and support development opportunities in Rawtenstall centre including the Valley Centre and New Hall Hey	Regeneration	short term	Private sector funding
Work with Civic Pride to improve the appearance of the subway in Rawtenstall Centre	Communities Team / Civic Pride	Short term	Community grant funding

Challenge / key issue	Strategic Priorities	Suggested action	Lead Responsibility	Time scale	Resource Implications	PI/NI
Regeneration						
a) Reduce the number of empty shops in all town / village centres b) Improve parking provision in Crawshawbooth	Residents will agree that Rossendale has well maintained town centres providing the leisure, retail and cultural services they would expect to access locally.	Look at options for marketing of retail / office provision in whole Rawtenstall Forum area via: Website Joint press releases with Chamber of Commerce Chamber of Commerce County groups	Regeneration	Short term	Officer time	Local
c)Development of Rawtenstall and Waterfoot centres	We will have created opportunities for people from all parts of Rossendale to benefit	Ensure public toilets are cleaned and serviced to a good standard.	Operations / Property Services	Short term	Officer time	
	from the Borough's prosperity.	Continue to explore options for external funding to implement regeneration schemes Waterfoot and Rawtenstall areas.	Regeneration	Long term	Officer time	
		Develop tourism and increase visitor numbers through the Tourism network and better promotion of Rossendale e.g. through the VisitRossendale website and Visitor Guide.	Regeneration	Short term	Officer time / mainstream funding	
		Explore the possibility of establishing a community cinema in the Rawtenstall Forum area.	Communities Team / Regeneration	Short term	External funding	

Investigate option for increased parking provision in Crawshawbooth.	Regeneration	Medium term	Officer time / mainstream time	



Challenge / key	Strategic Priorities	Suggested action	Lead	Time	Resource	PI / NI
issue			Responsibility	scale	Implications	
a) Link public transport together – bus and railway etc. to ensure integrated public transport across Rossendale b) Provision of infrastructure around transport – i.e. other public transport / parking provision	We will have created opportunities to encourage a shift in transport modes towards sustainable and active travel. We will also seek to further improve transport connectivity between the east and west of Rossendale and to our moorland.	Community / provider dialogue to determine potential for future bus service development e.g. explore options for a circular transport service for Rossendale and outlying areas to incorporate stops at supermarkets, markets, health centres, key local business, sites of interest etc.	LCC – Transport and Highways Working Group	Short term	Officer time / private sector funding	Local
c) Encourage walking and cycling routes as an alternative to car use	modiand.	comprehensive plan on car parking and ensure parking options include provision for long term parking to link in with transport provision.	Negerieration	term	funding	
		Look at linking in buses to cycling	LCC	Long term	Private sector funding	
		Improve and promote walking and cycling routes including Irwell Sculpture Trail and Shoe Trail	Regeneration	Medium term	External funding	
		Work with community groups to survey to find out the state of footpaths and bridleways, including Rossendale Way and plan any required improvements including clear signage	LCC / Community Groups	Medium term	Officer time / mainstream funding	

Challenge / key issue	Strategic Priorities	Suggested action	Lead Responsibility	Time scale	Resource Implications	NI / PI
Tourism and Leisure			Responsibility	Scale	Implications	
a) Increase the number of events held in the Rawtenstall	Rossendale will protect and enhance its natural and built heritage which	Develop Tourism Network and communication strategy around tourism	Regeneration	Short term	Mainstream funding	Local
Neighbourhood Forum area to attract visitors. b) Maximise visitor	will be recognised as an outstanding resource by visitors and residents.	Share tourism information / resources – network of people who can provide sessions / lectures etc.	Regeneration	Medium term	Mainstream funding / community input	
potential from East Lancs Railway c) Improve promotion	We will double the size of our visitor economy by transforming our activity-based leisure,	Promote 'Rossendale' as a place via Visit Rossendale website, Visitor Guide etc.	Regeneration	Short Term	Mainstream funding	
of the tourism offer in Rossendale	cultural and retail offer	Support events in Forum area	Regeneration / Communities Team / Chamber	Short term	Officer time / grant funding	
		Look at ways to improve signage in Rawtenstall town centre, particularly from the train station	Regeneration	Short term	External & mainstream funding	
		Improve / develop Rawtenstall market through implementation of Market Strategy.	Communities Team	Short term	Officer time / mainstream funding	
		Explore options for improved parking in Rawtenstall centre	Regeneration	Short term	Mainstream funding	

Challenge / key	Strategic Priorities	Suggested action	Lead	Time	Resource	NI / PI
issue			Responsibility	scale	Implications	
Environment						
a) Improve the appearance of the Neighbourhood Areab) Improvements to parks particularly	Rossendale will protect and enhance its natural and built heritage which will be recognised as an outstanding resource by visitors and residents.	Develop a Neighbourhood Charter setting out what service providers will do – times, processes etc. and what responsibility the community will take	Neighbourhood Forum / Communities Team / Operations	Short term	Mainstream funding / community input	NI 195
Edgeside Park. c) Improve re-cycling rates	Residents will agree that Rossendale has well maintained town centres providing the leisure, retail and cultural services they would expect to access	Undertake Multi agency working events – Confidence Reassurance Environment Weeks – CREW – litter picking, FPN patrols, trade waste, education, trading standards, police, RBC, Greenvale Homes, LCC etc.	MAPs Team	Short term	Officer time	
	locally	Stimulate the notion of Civic Pride across our area and amongst our citizenry through projects such as Pride in Rossendale	Communities Team / Civic Pride	Short term	Officer time / community input	
		Hold an annual gardening competition – Greenvale and RBC to encourage pride in the area	Communities Team / Greenvale Homes	Short term	Officer time / mainstream funding	
		Support community / voluntary environment schemes e.g. Civic Pride, Incredible Edible, designed to improve our area's visual appearance including	Neighbourhood Forum	Short term	Officer time	

such	in sourcing grants to enable a groups to work more ctively				
invol' deve gard	en the voluntary sector's lvement with the elopment of our area's lens, floral displays, flower s, etc	Community groups / Communities Team / Operations	Medium Term	Officer time / community input	
Grou	k with Friends of Parks ups to promote ovements to parks – e.g. eside Park	Communities Team / Operations	Medium Term	Officer time / community grant funding	
	elop initiatives to improve cling rates	Communities Team / Operations	Medium term	Mainstream / external funding	

Challenge / key	Strategic Priorities	Suggested action	Lead	Time scale	Resource	NI / PI
issue Health and Wellbeing			Responsibility	Scale	Implications	
a) Reduce levels of substance misuse – alcohol and drugs – by young people /	People who live here will experience increased health and mental well being.	Maximisation of the facilities and services at the New Health Hub in Rawtenstall for the benefit of local people	<u>PCT</u>	Short term	Mainstream funding	NI 120 NI 121 NI 122
Alcohol misuse generally. b) Improve metal health – reduce	Measurable progress on reducing the gaps in health inequalities between the people of	Promotion of healthy lifestyles through delivery of activities and provision of information e.g healthy diet and signposting to	PCT / Community groups	Short term	Officer time / grant funding	NI123 Local
chronic depression, high suicide rates in Rossendale c) Promote healthy	Rossendale and the rest of England. By 2018 Rossendale will have one of the	work with Rossendale Leisure Trust to promote opportunities for exercise	<u>Leisure Trust</u>	Short term	Mainstream funding	NI 8
lifestyles	most physically active communities in the UK.	Improved signposting to services e.g. Stop Smoking and utilise Roaming One Stop Shop (ROSS) bus to provide information etc. in rural and outlying areas	PCT / Service Assurance Team	Short term	Mainstream funding	
		Map availability of outreach services around health and wellbeing and work to ensure services are accessible and available in local communities	PCT / REAL	Medium term	Mainstream / community grant funding	
		Increase awareness of services available for young people with drug and alcohol problems	PCT / Community groups	Short term	Mainstream / community grant funding	

Explore how mental health / suicide / and substance misuse services can be better linked	PCT / REAL	Short term	Mainstream / community grant funding	
Support the Communities Against Cancer project to raise awareness of early symptoms of common cancers	Neighbourhood Forum	Short term	Officer time	

Challenge / key	Strategic Priorities	Suggested action	Lead	Time	Resource	NI / PI
issue			Responsibility	scale	Implications	
Families and Young People						
a) Provision of services to young	People who live here will experience	Engage with 18-25 year olds to identify gaps in provision and	LCC / Communities	Short term	Mainstream / community	NI 1
people (11 – 18) to enable them to fulfil their potential, avoid	increased health and mental well being.	opportunities e.g. through support for projects such as the White Horse Project.	Team / Community Groups		grant funding	NI 117
risk taking behaviour and play their full part in the community.	People who live here will get on well together and experience a sense of belonging and	Ensure young people's views are represented on the Neighbourhood Forum.	LCC / Communities Team	Short term	Officer time	
b) Engage with 18-25 year olds to enable them to play their full part in the community.	well being. We will create an environment where every adult and child	Improved signposting to services for families with very young children	Children's Trust	Medium term	Mainstream funding	
c) Challenge perceptions about young people and	will have the opportunity to achieve their potential in education and	Explore options for more activities / facilities for young people	LCC / Community groups	Medium term	Mainstream / community grant funding	
bring together young and old people – reduce categorisation	employment. We will have created	Align children's activities with activities / support for parents e.g. tea club whilst children are	Children's Services / Community	Medium term	Mainstream / community grant funding	
d) Engage with families through performing and creative arts activities and provision of	opportunities for people from all parts of Rossendale to benefit from the Borough's prosperity.	at a club Engage with South Asian Community to identify issues and gaps in provision and	<u>Communities</u> <u>Team</u>	Short term	Officer time / grant funding	
parenting support. e) Reduce anti-social		opportunities Work with community groups to	LCC / Community	Medium	Community	
behaviour		launch initiatives around uniting young and old people e.g.	groups	term	Grant funding	

f) Reduce isolation of South Asian community,	internet classes, liaise with youth clubs				
particularly women.	Identify current initiatives ongoing in the area to promote good practice e.g. Greenfield Bowling Club currently run an initiative involving young people.	Neighbourhood Forum	Medium term	Officer time	
	Explore options for Use of Twitter / Facebook to engage with young people.	Communications / Communities Team / ICT	Short term	Officer time	
	Support Community Safety Delivery Plan – priorities around anti-social behaviour e.g. through support for Awareness Weeks and Confidence Campaigns	Neighbourhood Forum / Communities Team	Short term	Mainstream funding	

Challenge / key issue	Strategic Priorities	Suggested action	Lead Responsibility	Time scale	Resource Implications	NI / PI
Rural Issues Rural Cohesion issues and access to services in rural areas	People who live here will get on well together and experience a sense of belonging within an active community. People who live here will experience increased health and wellbeing.	Work with rural communities to establish a Rural Forum to take forward issues raised at Rural Workshop in February and develop an action plan Develop Rural page on the web site	Communities Team Communities Team	Short term Short term	Officer time / community input Officer time	NI 1 NI 4
Older People Social isolation amongst older people	People who live here will experience increased health and wellbeing.	Work with Rossendale Senior Advisory Group to agree key priorities Work with Help Direct to address issues around health and wellbeing for older people	Regeneration / Communities Team Help Direct	Short term Short term	Officer time / community input Officer time / mainstream funding	Local