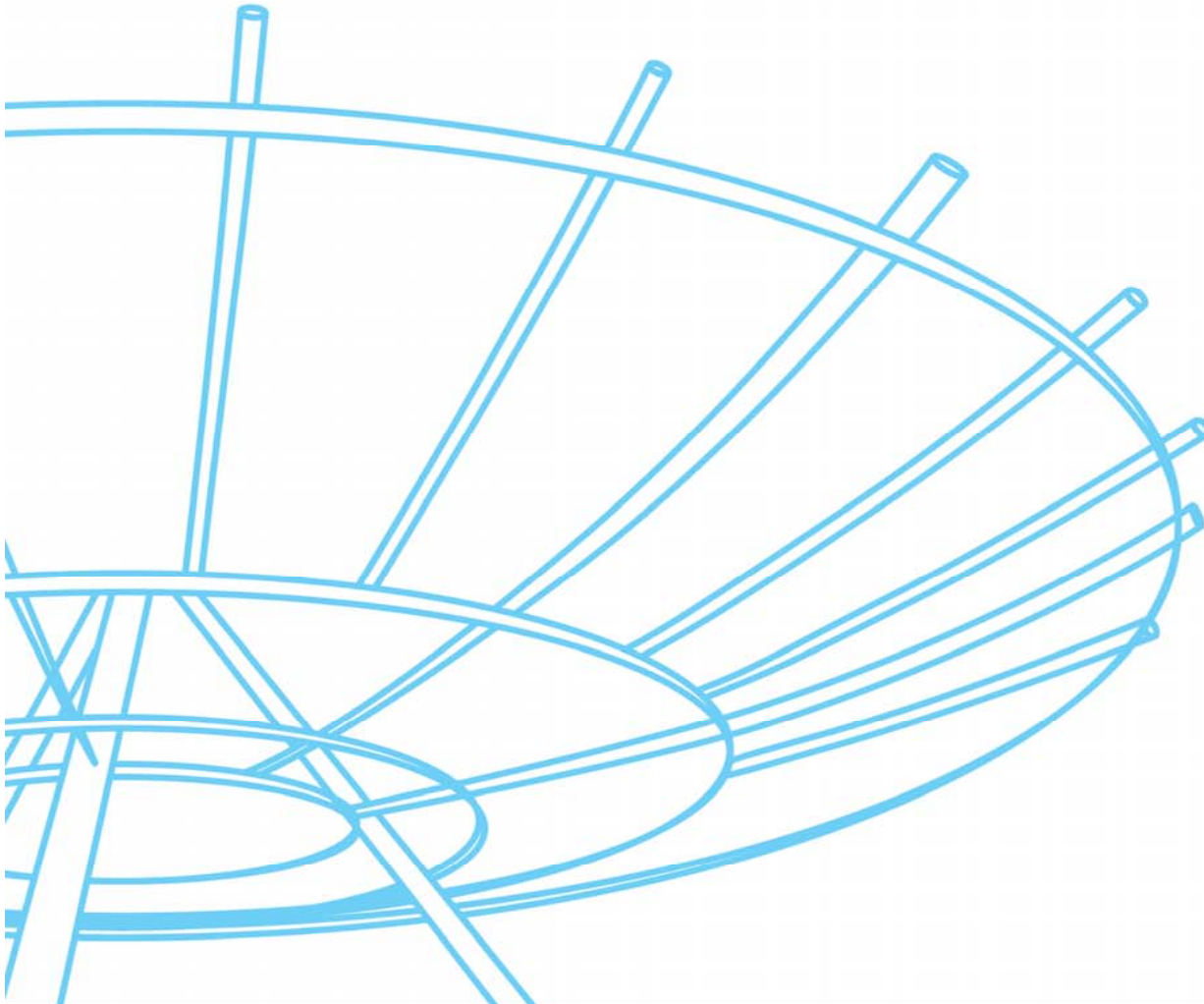


Rossendale Borough Council

Draft Revenue Budget 2011/12

Appendix 2



Rossendale **alive**
BOROUGH COUNCIL 

Summary of Budget 2011/12

General Fund Summary



Service	2010/11 Revised Forecast £000	One-off items removed from Original 2010/11 £000	2011/12 Original Baseline £000	Changes within 2011/12							2011/12 Original Budget £000
				Inflation £000	Pay Award £000	Employee Increments £000	Pension & Other Inflation £000	Savings £000	Inter-service Virement £000	Volume/ Technical Changes £000	
Customer and Communities Directorate											
Communities Service	1,324	0	1,324	0	12	40	(377)	29	105		1,133
Customer Services	2,867	0	2,867	0	7	54	(322)	2	(698)		1,909
Operations Service	4,133	0	4,133	0	12	107	(405)	0	86		3,934
Business Directorate											
Planning Services	597	0	597	0	8	29	(17)	0	(44)		573
Local Land Charges	45	0	45	0	2	5	(17)	0	15		50
Building Control Services	159	0	159	0	4	13	(1)	0	27		203
Licensing	223	0	223	0	5	13	(11)	0	(0)		230
Legal & Democratic Services	975	0	975	0	6	25	(56)	10	10		969
Health, Housing and Regeneration Service	1,136	0	1,136	0	11	64	(92)	(74)	239		1,284
Corporate Services											
Corporate Management	136	0	136	0	4	24	(47)	9	(8)		118
Finance & Property Services	319	0	319	0	5	37	(152)	21	70		300
People & Policy	189	0	189	0	6	19	(89)	4	0		128
Non-Distributed Costs	473	0	473	0	0	(239)	(30)	0	590		794
Financing and Reserves											
Capital Financing and Interest	(719)	0	(719)	0	0	0	0	0	0		(719)
Transfer to/(from) cmr / Abg	0		0	0	0	0	0	0	0		0
Transfers to/(from) Earmarked Reserves	(102)	102	0	0	0	0	0	0	(360)		(360)
Total General Fund	11,756	102	11,858	0	83	190	(1,616)	0	32		10,547
Revenue Supprt Grant and Non-Domestic Rates	6,270									-12.7%	4,917
ABG Grant (2011-12 0% C.Tax)	0										137
(Surplus)/Deficit on Collection Fund	0										9
Council Tax Requirement	5486										5,502
Number of Band D Equivalent Properties	21,649										21,713
Council Tax at Band D (excluding Whitworth)	£253.40									0.00%	£253.40

Summary of Budget 2011/12

General Fund Summary

General Fund Summary



Service	2011/12 Original Budget						Net Cost of Service £000	Use of Reserves £000	Net Budget after use of Reserves £000	Staff Numbers (FTE's)
	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs /Income £000					
Customer and Communities Directorate										
Communities Service	426	588	1,014	(275)	394	1,133	0	1,133	15.25	
Customer Services	470	22,979	23,449	(21,485)	(55)	1,909	0	1,909	12.41	
Operations Service	2,490	1,510	4,000	(1,018)	951	3,934	0	3,934	85.39	
Business Directorate										
Planning Services	476	61	537	(281)	317	573	0	573	13.31	
Local Land Charges	78	9	88	(78)	40	50	0	50	2.00	
Building Control Services	221	25	246	(122)	79	203	0	203	5.00	
Licensing	210	20	230	(120)	120	230	0	230	6.61	
Legal & Democratic Services	441	377	818	(23)	174	968	0	968	12.86	
Health, Housing and Regeneration Service	1,003	134	1,138	(146)	293	1,284	0	1,284	23.92	
Corporate Services										
Corporate Management	396	57	454	(40)	(296)	118	0	118	6.00	
Finance & Property Services	701	1,187	1,888	(454)	(1,134)	300	0	300	21.24	
People & Policy	332	104	436	0	(307)	128	0	128	8.50	
Non-Distributed Costs	513	413	926	(336)	204	794	0	794	0.00	
Financing and Reserves										
Capital Financing and Interest	0	125	125	(66)	(778)	(719)	0	(719)	0.00	
Transfer to/(from) cmr / Abg			0			0		0		
Transfers to/(from) Earmarked Reserves			0			0	(360)	(360)		
Total General Fund	7,758	27,589	35,347	(24,443)	2	10,907	(360)	10,547	212.49	

* CMR = Change Management Reserve

Summary of Budget 2011/12



Customer and Communities Directorate - Communities

Service	2010/11 Original Budget £000	2010/11 Revised Forecast £000	One-off items removed from Original 2010/11 £000	2010/11 Original Baseline £000	Changes within 2010/11						2011/12 Original Budget £000
					Inflation Pay Award £000	Employee Increments £000	Pension & Other Inflation £000	Savings £000	Inter-service Virement £000	Volume/ Technical Changes £000	
Community M'ment & Admin	224	225		225	0	3	9	(36)	29	(0)	230
Leisure Review	0	0		0	0	0	0	0	0	0	0
Irwell Valley Sculpture Trail	0	0		0	0	0	0	0	0	0	0
Area Based Grants	32	32		32	0	1	2	0	0	(0)	35
ABG - Grants to Vol Org	0	0		0	0	0	0	0	0	0	0
Community Safety	197	199		199	0	0	3	(94)	0	11	118
LSP	(26)	6		6	0	0	2	(43)	0	1	(33)
Area Forums	20	20		20	0	0	0	(20)	0	70	70
LCC Museum Service	124	131		131	0	0	0	(7)	0	0	124
Other Grants	188	188		188	0	0	0	(88)	26	0	126
Discretionary NNDR	45	45		45	0	0	0	0	(26)	0	19
Events	39	33		33	0	0	0	(13)	0	0	20
Area Team	296	297		297	0	7	22	(54)	6	24	302
Community Development Initiatives	10	12		12	0	0	0	(6)	(6)	0	0
Markets	43	36		36	0	0	1	0	0	(1)	36
Pest Control	18	21		21	0	0	0	0	0	0	21
Dog Warden	36	37		37	0	0	0	(5)	(0)	0	32
Public Conveniences	23	23		23	0	0	0	0	0	0	23
Emergency Planning		20		20	0	0	0	(10)	0	0	10
Service Total	1,269	1,324	0	1,324	0	12	40	(377)	29	105	1,133

Summary of Budget 2011/12

Customer and Communities Directorate - Communities



Service	2011/12 Original Budget						Net Cost of Service £000	Use of Reserves £000	Net Budget after use of Reserves £000	Staff Numbers (FTE's)
	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs /Income £000					
Community M'ment & Admin	119	24	143	0	87	230	0	230	2.68	
Leisure Review		0	0			0	0	0		
Irwell Valley Sculpture Trail		0	0	0		0	0	0		
Area Based Grants	35	0	35		0	35	0	35	1.00	
ABG - Grants to Vol Org		0	0			0		0		
Community Safety	45	113	158	(61)	21	118		118	1.00	
LSP	0	6	6	(48)	9	(33)		(33)		
Area Forums		70	70			70	0	70		
LCC Museum Service		114	114	(7)	17	124		124		
Other Grants		126	126	0		126	0	126		
Discretionary NNDR		19	19			19	0	19		
Events		20	20	0		20		20		
Area Team	196	22	217		84	302		302	9.00	
Community Development Initiatives		0	0			0	0	0		
Markets	30	6	36	(147)	147	36	0	36	1.57	
Pest Control		32	32	(12)	2	21	0	21		
Dog Warden		30	30		1	32	0	32		
Public Conveniences			0		23	23	0	23		
Emergency Planning	0	8	8	0	3	10	0	10		
Service Total	426	588	1,014	(275)	394	1,133	0	1,133	15.25	

Summary of Budget 2011/12

Customer and Communities Directorate - Customer Services



Service	2009/10 Original Budget £000	2010/11 Revised Forecast £000	One-off items removed from Original 2009/10 £000	2010/11 Original Baseline £000	Changes within 2010/11						2011/12 Original Budget £000
					Inflation Pay Award £000	Employee Increments £000	Pension & Other Inflation £000	Savings £000	Inter-service Virement £000	Volume/ Technical Changes £000	
Benefits Administration	365	369		369	0	0	(28)	0	0	0	341
Benefits Granted	(95)	(86)		(86)	0	0	0	0	0	8	(79)
Revenues	311	335		335	0	0	0	(35)	0	0	300
One Stop Shop	(80)	(80)		(80)	0	0	0	0	0	0	(80)
Shared Contact Centre	54	52		52	0	0	0	(52)	0	0	0
Revs & Bens Partnership	87	76		76	0	0	55	(52)	0	0	79
Service Assurance Team	40	43		43	0	4	11	(43)	0	1	16
Leisure Services	1,106	1,110		1,110	0	0	0	(29)	0	0	1,081
Telephones	129	130		130	0	0	0	(13)	0	0	118
E-Government	250	250		250	0	1	6	(0)	1	(0)	258
Central Printing	4	4		4	0	0	0	0	0	0	4
Central IT	(291)	(299)		(299)	0	0	0	(71)	4	25	(342)
IT Support	168	158		158	0	1	6	(27)	(2)	0	134
LLPG Setup Costs	3	3		3	0	0	0	0	0	0	3
CSE Management	0	0		0	0	0	5	(0)	0	0	5
Concessionary Travel	788	803		803	0	0	0	0	0	(732)	71
Service Total	2,838	2,867	0	2,867	0	7	54	(322)	2	(698)	1,909

Summary of Budget 2011/12

Customer and Communities Directorate - Customer Services



Service	2011/12 Original Budget							Staff Numbers (FTE's)	
	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs /Income £000	Net Cost of Service £000	Use of Reserves £000		Net Budget after use of Reserves £000
Benefits Administration	0	38	38	(609)	912	341	0	341	
Benefits Granted	0	20,400	20,400	(20,479)	0	(79)	0	(79)	
Revenues	0	31	31	(372)	641	300	0	300	
One Stop Shop	0	3	3	0	(83)	(80)	0	(80)	
Shared Contact Centre	0	0	0	0	0	0	0	0	
Revs & Bens Partnership	0	1,390	1,390	0	(1,311)	79	0	79	
Service Assurance Team	140	6	147	0	(130)	16	0	16	4.00
Leisure Services	0	679	679	0	402	1,081	0	1,081	
Telephones	0	4	4	0	113	118	0	118	
E-Government	163	7	170	0	88	258	0	258	4.81
Central Printing	0	19	19	(26)	10	4	0	4	
Central IT	0	317	317	0	(659)	(342)	0	(342)	
IT Support	91	43	134	0	0	134	0	134	2.60
LLPG Setup Costs	0	0	0	0	3	3	0	3	
CSE Management	76	1	77	0	(72)	5	0	5	1.00
Concessionary Travel	0	40	40	0	31	71	0	71	
Service Total	470	22,979	23,449	(21,485)	(55)	1,909	0	1,909	12.4

Summary of Budget 2011/12

Business Directorate - Regeneration Service



Service	2009/10 Original Budget £000	2010/11 Revised Forecast £000	One-off items removed from Original 2009/10 £000	2010/11 Original Baseline £000	Changes within 2010/11						2011/12 Original Budget £000
					Inflation Pay Award £000	Employee Increments £000	Pension & Other Inflation £000	Savings £000	Inter-service Virement £000	Volume/ Technical Changes £000	
Environmental Health	631	649		649	0	6	32	(39)	(29)	44	662
Environmental Health Miscellaneous	2	4		4	0	0	0	0	0	0	4
Land Drainage	16	16		16	0	0	0	0	0	0	16
Parking	0	0		0	0	0	0	(0)	0	0	0
Economic Regeneration	94	95		95	0	0	3	0	0	(0)	98
Tourism	64	65		65	0	1	2	(1)	0	(0)	67
Regeneration Projects	3	3		3	0	0	0	0	0	0	3
Bacup & Stacksteads	0	0		0	0	0	0	0	0	0	0
Town Centre Redevelopment	0	0		0	0	0	0	0	0	0	0
NWDA & RBC Match	0	0		0	0	0	4	(0)	0	64	69
Housing Strategy	91	94		94	0	1	3	0	0	(1)	97
Private Sector Renewal	25	16		16	0	0	6	(22)	0	121	121
BEARS	0	0		0	0	0	0	0	0	0	0
Housing Market Renewal Mgmt	(2)	14		14	0	0	0	0	(58)	45	1
Neighbourhood Management	0	0		0	0	0	0	0	0	0	0
Homesure	0	0		0	0	0	0	0	0	0	0
Residual Elevate Commitment	0	0		0	0	0	2	0	0	34	36
Homelessness	181	180		180	0	0	8	(30)	0	(86)	72
Regeneration Management	(4)	(0)		(0)	0	2	4	(0)	13	18	36
Service Total	1,104	1,136	0	1,136	0	11	64	(92)	(74)	239	1,284

Summary of Budget 2011/12

Business Directorate - Regeneration Service



Service	2011/12 Original Budget								Staff Numbers (FTE's)
	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs /Income £000	Net Cost of Service £000	Use of Reserves £000	Net Budget after use of Reserves £000	
Environmental Health	462	50	512	(15)	166	662	0	662	11.00
Environmental Health Miscellaneous	0	5	5	(1)	0	4	0	4	
Land Drainage	0	14	14	0	2	16	0	16	
Parking	0	0	0	0	0	0	0	0	
Economic Regeneration	50	8	58	0	40	98	0	98	1.00
Tourism	39	13	52	0	15	67	0	67	1.00
Regeneration Projects	0	0	0	0	3	3	0	3	
Bacup & Stacksteads	0	0	0	0	0	0	0	0	
Town Centre Redevelopment	0	0	0	0	0	0	0	0	
NWDA & RBC Match	68	1	69	0	0	69	0	69	2.00
Housing Strategy	49	10	59	0	39	97	0	97	1.00
Private Sector Renewal	95	13	108	(45)	58	121	0	121	2.42
BEARS	0	0	0	0	0	0	0	0	
Housing Market Renewal Mgmt	1	0	1	0	0	1	0	1	1.00
Neighbourhood Management	0	0	0	0	0	0	0	0	
Homesure	0	0	0	0	0	0	0	0	
Homelessness	36	0	36	0	0	36	0	36	
Regeneration Management	138	15	153	(85)	4	72	0	72	3.50
	66	6	72	0	(35)	36	0	36	1.00
Service Total	1,003	134	1,138	(146)	293	1,284	0	1,284	23.92

Summary of Budget 2011/12



Customer and Communities Directorate - Operations Service

Service	2009/10 Original Budget £000	2010/11 Revised Forecast £000	One-off items removed from Original 2009/10 £000	2010/11 Original Baseline £000	Changes within 2010/11						2011/12 Original Budget £000
					Inflation Pay Award £000	Employee Increments £000	Pension & Other Inflation £000	Savings £000	Inter-service Virement £000	Volume/ Technical Changes £000	
Strategic Functions											
Operations Management & Admin	232	271		271	0	3	38	(77)	0	15	250
Operational Functions											
Refuse & Recycling	1,488	1,417		1,417	0	1	9	(152)	0	52	1,327
Street Sweeping	876	911		911	0	4	21	(70)	0	4	869
Cemeteries	56	51		51	0	1	2	(4)	0	10	60
Playing Fields & Parks	179	178		178	0	0	0	(2)	0	0	176
Open Spaces	1,301	1,305		1,305	0	4	36	(99)	0	6	1,251
Service Total	4,132	4,133	0	4,133	0	12	107	(405)	0	86	3,934

Summary of Budget 2011/12

Customer and Communities Directorate - Operations Service

Service	2011/12 Original Budget								Staff Numbers (FTE's)
	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs /Income £000	Net Cost of Service £000	Use of Reserves £000	Net Budget after use of Reserves £000	
Strategic Functions									
Operations Management & Fleet Mgmt	602	191	793	(14)	(529)	250	0	250	18.35
Operational Functions									
Refuse & Recycling	804	788	1,592	(846)	582	1,327	0	1,327	25.00
Street Sweeping	436	207	643	(1)	227	869	0	869	16.04
Cemeteries	35	6	41	(134)	153	60	0	60	1.00
Playing Fields & Parks	0	95	95	(14)	95	176	0	176	
Open Spaces	613	224	837	(8)	423	1,251	0	1,251	25.00
Service Total	2,490	1,510	4,000	(1,018)	951	3,934	0	3,934	85.39

Summary of Budget 2011/12

Business Directorate



Service	2010/11 Original Budget £000	2010/11 Revised Forecast £000	One-off items removed from Original 2010/11 £000	2010/11 Original Baseline £000	Changes within 2010/11						2011/12 Original Budget £000
					Inflation Pay Award £000	Employee Increments £000	Pension & Other Inflation £000	Savings £000	Inter-service Virement £000	Volume/ Technical Changes £000	
Strategic Functions											
Management and Support		0		0	0	0	0	(0)	0	0	0
Planning											
Development Control		403		403	0	5	19	(17)	0	(60)	350
Forward Planning		195		195	0	3	10	0	0	16	224
Local Land Charges		45		45	0	2	5	(17)	0	15	50
Building Control											
Trading Account		35		35	0	2	8	(1)	0	17	60
Borough Council Functions		117		117	0	2	6	0	0	10	135
Street Signs		8		8	0	0	0	0	0	0	8
Legal Services		30		30	0	3	11	(16)	3	10	40
Democratic Services											
Electoral Registration		77		77	0	1	2	0	0	(0)	79
Elections		92		92	0	1	2	(0)	0	(0)	94
Democratic Representation		645		645	0	2	9	(18)	7	0	644
Mayoralty		119		119	0	1	2	(22)	0	0	100
Town Twinning		11		11	0	0	0	0	0	0	11
Licensing											
Licensing Services		223		223	0	5	13	(11)	0	(0)	230
Service Total	0	2,000	0	2,000	0	26	85	(102)	10	7	2,026

Summary of Budget 2011/12

Business Directorate



Service	2011/12 Original Budget						Net Cost of Service £000	Use of Reserves £000	Net Budget after use of Reserves £000	Staff Numbers (FTE's)
	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs /Income £000					
Strategic Functions										
S D Management and Support	0	0	0	0	0	0	0	0		
Planning										
Development Control	306	56	362	(281)	269	350	0	350	8.50	
Forward Planning	170	5	175	(0)	48	224	0	224	4.81	
Local Land Charges	78	9	88	(78)	40	50	0	50	2.00	
Building Control										
Trading Account	125	11	136	(120)	45	60	0	60	2.80	
Borough Council Functions	96	4	101	(0)	34	135	0	135	2.20	
Street Signs	0	10	10	(2)	0	8	0	8		
Legal Services	181	29	209	(7)	(162)	40	0	40	4.50	
Democratic Services										
Electoral Registration	26	31	57	(1)	23	79		79	0.75	
Elections	26	45	71	0	24	94		94	0.75	
Democratic Representation	155	237	392	(15)	267	644		644	5.00	
Mayoralty	54	27	81	0	19	99		99	1.86	
Town Twinning	0	8	8	0	4	11		11		
Licensing										
Licensing Services	210	20	230	(120)	120	230	0	230	6.6	
Service Total	1,426	493	1,919	(624)	730	2,025	0	2,025	39.8	

Summary of Budget 2011/12

Corporate Management



Service	2009/10 Original Budget £000	2010/11 Revised Forecast £000	One-off items removed from Original 2010/11 £000	2010/11 Original Baseline £000	Changes within 2010/11						2011/12 Original Budget £000
					Inflation Pay Award £000	Employee Increments £000	Pension & Other Inflation £000	Savings £000	Inter-service Virement £000	Volume/ Technical Changes £000	
Corporate Management											
Executive Office	(71)	(58)		(58)	0	3	19	(2)	9	(8)	(38)
Corporate Contingency	34	30		30	0	0	0	(30)	0	0	0
Executive Support	165	165		165	0	1	5	(15)	0	(0)	156
Service Total	128	136	0	136	0	4	24	(47)	9	(8)	118

Summary of Budget 2011/12

Corporate Management



Service	2011/12 Original Budget						Net Cost of Service £000	Use of Reserves £000	Net Budget after use of Reserves £000	Staff Numbers (FTE's)
	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs /Income £000					
Corporate Management										
Executive Office	315	20	335	(40)	(333)	(38)		(38)	3.0	
Corporate Contingency	0	0	0	0	0	0		0		
Executive Support	82	37	119	0	37	156		156	3.0	
Service Total	396	57	454	(40)	(296)	118	0	118	6.0	

Summary of Budget 2011/12



Finance & Property Services

Service	2009/10 Original Budget £000	2010/11 Revised Forecast £000	One-off items removed from Original 2009/10 £000	2010/11 Original Baseline £000	Changes within 2010/11						2011/12 Original Budget £000
					Inflation Pay Award £000	Employee Increments £000	Pension & Other Inflation £000	Savings £000	Inter-service Virement £000	Volume/ Technical Changes £000	
Finance											
Audit & Treasury Mgmt	182	217		217	0	0	0	(1)	0	0	215
Insurance Risk & Internal Audit	(87)	16		16	0	(0)	1	(7)	0	(0)	10
Accountancy	(24)	(17)		(17)	0	2	17	(4)	10	0	8
Exchequer	95	85		85	0	1	6	(15)	3	(1)	80
Property Services											
Public Conveniences	17	15		15	0	0	0	2	1	1	19
Depots	74	82		82	0	0	0	1	1	(0)	84
Cemeteries	50	62		62	0	0	0	(2)	(0)	(1)	59
Sports Grounds	48	52		52	0	0	0	(1)	(2)	0	49
Allotments	2	2		2	0	0	0	(0)	0	(0)	2
Museum	12	13		13	0	0	0	(2)	0	(0)	11
Car Parks	55	54		54	0	0	0	0	2	2	58
Markets	113	111		111	0	0	0	(5)	(1)	13	117
Public Baths	17	22		22	0	0	0	(1)	0	0	21
Public Halls	14	38		38	0	0	0	(22)	(0)	(0)	15
Sports Facilities	(23)	(22)		(22)	0	0	0	(4)	0	0	(25)
Council Offices	38	40		40	0	0	2	(15)	5	8	40
Bus Shelters	24	26		26	0	0	0	(1)	(1)	(0)	24
Public Clocks & Memorials	4	3		3	0	0	0	(0)	0	0	3
Facilities Management	(463)	(464)		(464)	0	0	8	(64)	2	30	(488)
Courier	(9)	(8)		(8)	0	0	0	0	0	0	(8)
Corporate Estates	(8)	(11)		(11)	0	0	3	(7)	(4)	0	(19)
Business Centre	15	2		2	0	0	0	(3)	6	20	25
Service Total	146	319	0	319	0	5	37	(152)	21	70	300

Summary of Budget 2011/12



Finance & Property Services

Service	2011/12 Original Budget						Net Cost of Service £000	Use of Reserves £000	Net Budget after use of Reserves £000	Staff Numbers (FTE's)
	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs /Income £000					
Finance										
Audit & Treasury Mgmt	0	150	150	0	66	215		215		
Insurance Risk & Internal Audit	20	81	101	(30)	(61)	10		10	0.8	
Accountancy	278	11	289	0	(281)	8		8	6.0	
Exchequer	123	6	129	(7)	(42)	80		80	4.4	
Property Services										
Public Conveniences	0	19	19	0	0	19		19		
Depots	0	84	84	0	0	84		84		
Cemeteries	0	59	59	0	0	59		59		
Sports Grounds	0	49	49	0	0	49		49		
Allotments	0	2	2	0	0	2		2		
Museum	0	11	11	0	0	11		11		
Car Parks	0	56	56	0	1	58		58		
Markets	0	117	117	0	0	117		117		
Public Baths	0	21	21	0	0	21		21		
Public Halls	0	34	34	(19)	0	15		15		
Sports Facilities	0	52	52	0	(77)	(25)		(25)		
Council Offices	57	204	262	(3)	(218)	40		40	2.6	
Bus Shelters	0	30	30	(50)	44	24		24		
Public Clocks & Memorials	0	2	3	0	0	3		3		
Facilities Management	142	(14)	128	0	(616)	(488)		(488)	3.8	
Courier	0	5	5	0	(13)	(8)		(8)		
Corporate Estates	46	59	104	(184)	60	(19)		(19)	1.7	
Business Centre	35	147	183	(162)	4	25		25	1.9	
Service Total	701	1,187	1,888	(454)	(1,134)	300	0	300	21	

Summary of Budget 2011/12



People & Policy

Service	2008/09 Actual £000	2009/10 Original Budget £000	2010/11 Revised Forecast £000	One-off items removed from Original 2010/11 £000	2010/11 Original Baseline £000	Changes within 2010/11					Volume/ Technical Changes £000	2011/12 Original Budget £000
						Inflation Pay Award £000	Employee Increments £000	Pension & Other Inflation £000	Savings £000	Inter-service Virement £000		
Human Resources		(77)	(64)		(64)	0	2	11	(70)	249	0	128
Corporate Training		3	3		3	0	0	0	0	(3)	0	0
Staff Morale		0	1		1	0	0	0	0	(1)	0	0
Union Duties		0	0		0	0	0	0	0	(0)	0	0
Communications		134	140		140	0	0	4	(14)	(131)	0	(0)
Internal Communications		3	3		3	0	0	0	0	(3)	0	0
Policy unit		101	104		104	0	5	3	(6)	(106)	0	0
Performance Management		2	2		2	0	0	0	0	(2)	0	0
Service Total	0	165	189	0	189	0	6	19	(89)	4	0	128

Summary of Budget 2011/12



People & Policy

Service	2011/12 Original Budget						Net Cost of Service £000	Use of Reserves £000	Net Budget after use of Reserves £000	Staff Numbers (FTE's)
	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs /Income £000					
Human Resources	332	104	436	0	(307)	128		128	4.5	
Corporate Training	0	0	0	0	0	0		0		
Staff Morale	0	0	0	0	0	0		0		
Union Duties	0	0	0	0	0	0		0		
Communications	0	0	0	0	0	0		0	2.0	
Internal Communications	0	0	0	0	0	0		0		
Policy unit	0	0	0	0	0	0		0	2.0	
Performance Management	0	0	0	0	0	0		0		
Service Total	332	104	436	0	(307)	128	0	128	8.5	

Summary of Budget 2011/12



Non-Distributed Costs and Capital Financing

Service	2009/10 Original Budget £000	2010/11 Revised Forecast £000	One-off items removed from Original 2010/11 £000	2010/11 Original Baseline £000	Changes within 2010/11						2011/12 Original Budget £000
					Inflation Pay Award £000	Employee Increments £000	Pension & Other Inflation £000	Savings £000	Inter-service Virement £000	Volume/ Technical Changes £000	
Non-Distributed Costs											
Pension Costs	228	210		210	0	0	(239)	(30)	0	244	185
Unused Office Accommodation	158	185		185	0	0	0	0	0	0	185
Other Costs / Income	81	79		79	0	0	0	(0)	0	346	425
Service Total	467	473		473	0	0	(239)	(30)	0	590	794
Capital Financing											
Minimum Revenue Provision	83	125		125	0	0	0	0	0	0	125
Interest	(137)	(66)		(66)	0	0	0	0	0	0	(66)
Reversal of Capital Charges*	(754)	(778)		(778)	0	0	0	0	0	0	(778)
Service Total	(808)	(719)	0	(719)	0	0	0	0	0	0	(719)

* Capital Charges are removed in accordance with the Code of Practice

Summary of Budget 2011/12

Non-Distributed Costs and Capital Financing



Service	2011/12 Original Budget								Staff Number s (FTE's)
	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs /Income £000	Net Cost of Service £000	Use of Reserves £000	Net Budget after use of Reserves £000	
Non-Distributed Costs									
Pension Costs	513		513	(328)		185		185	
Unused Office Accommodation			0		185	185		185	
Other Costs / Income		413	413	(8)	20	425		425	
Service Total	513	413	926	(336)	204	794	0	794	
Capital Financing									
Minimum Revenue Provision		125	125			125		125	
Interest			0	(66)		(66)		(66)	
Reversal of Capital Charges			0		(778)	(778)		(778)	
Service Total	0	125	125	(66)	(778)	(719)	0	(719)	0.0