Appendix 1 Rossendale Council Grant

ROSSENDALE COUNCIL GRANT APPLICATION PROCESS (2011/12)

Note: Application forms will be issued by contacting Rossendale Borough Council and stating how much funding you wish to apply for; An application pack with all relevant information will then be issued via email or hard copy.

The application process for the Rossendale Council Grant awarded by Rossendale Borough Council will work in the following way:

Pre-Application

- All Rossendale based constituted third sector organisations or constituted third sector organisations that carry out work in Rossendale are entitled to apply for a Rossendale Council Grant.
- Applicants can either apply for a 3 years or 1 year grant.
- Applicants can apply for funding from £100 upwards.
- The amount of money applied for will reflect how many questions get asked and the depth of these questions. For example: groups applying for £1000 will have less complex questions than those applying for £7500.

Application Process

- The grants process will open on 21st March 2011 for requests for application packs. Completed applications require returning by 12th noon, 18th April 2011.
- Applicants will be expected to answer all questions on the application form giving as much detail as possible.
- Applicants will need to provide additional information for example an Equality Statement and a signed constitution.
- It is highly recommended that applicants cross reference the 'Grant Guidance and Criteria Form' with the 'Application Form' to be aware of how each question is scored.

Assessment Process

- Once applications are submitted, an evaluation panel will assess and score each application against the scoring matrix.
- The Council has the right to refuse funding to any applicant who they feel does not meet the criteria set out in the guidance and any applicant which the Council feels may bring the Council into disrepute.
- This process will be recorded.

- The recommendations of the evaluation panel will be submitted to Cabinet on 29th June 2011 for ratification.

Post application

- All applicants that receive a grant from Rossendale Borough Council will be requested to sign a legally binding agreement. This will be adhered to at all times. Without a signed copy of this, funds cannot be released.
- All applicants will need to provide evidence of expenditure and complete monitoring and evaluation forms and sessions.
- All applicants must acknowledge the support of the Council in their publicity.
- If requested, the recorded decision process will be made available.

If you require more information or to discuss this further, please contact Gemma Rooke, Community Engagement Officer, Rossendale Borough Council. Stubbylee Hall, Bacup, OL13 0DE Email:gemmarooke@rossendalebc.gov.uk Tel: 01706 252514

Other formats available on request. Tel: 01706 217777 or contact: Rossendale Borough Council PO BOX 74, Bacup, OL13 0WU





Rossendale Council Grant



If you require assistance please contact Gemma Rooke on 01706 252514 or email gemmarooke@rossendalebc.gov.uk.

Closing date for applications is 12 noon, 18th April 2011

Please ensure you are completing the correct form in relation to the amount of funds you are requesting:

For grants of less than £1000 please use form A For grants of £1001 - £7000 please use form B For grants of £7001 and above please use form C

To receive a different form to the one you already have please contact Gemma Rooke (see above)

Before submitting your application, please ensure that you have:

- Answered all the questions
- Enclosed all of the required supporting material
- Signed the form

Please send the application form and all supporting documentation to either:

Email: gemmarooke@rossendalebc.gov.uk

Postal: Gemma Rooke, Rossendale Borough Council, Stubbylee Hall, Stubbylee, Bacup, OL13 0DE.



Section 1: Your organisation (complete in block capitals)

Please complete all sections and attach a signed constitution as proof of your group's status.

Section 2: Funding Request

For the year 2011-2012 you can apply for either a three year grant, or a one year grant.

Please note: That if you apply for a one year grant or are unsuccessful this year, there is no guarantee that the grants process will be open in the following years.

Section 3: Financial Information

Please note that without these details we cannot administer your grant.

Section 4: Questions

Please answer all questions in as much detail as possible. Please attach any additional information necessary, clearly stating which question it relates to.

All questions will be scored out of 5, following the criteria below.

- **5)** The question has been answered clearly, with robust evidence that addresses all the issues raised in the question.
- **4)** The question has been answered and evidence given; however, it does not fully address all the issues.
- **3)** Evidence has been provided and answers given, but these are not explained clearly and fully. They only partially answer the issues raised in the question.
- 2) Minimal evidence has been given and the question has not been answered clearly.
- 1) The question has not been answered and / or no evidence has been supplied.

Each question has a priority weighting; high, medium or low and each weighting has a score from 1 to 3 respectively.

The response to each question will be marked out of five (see above) and multiplied by the high, medium or low weighting. For example:

Question 1: Weighting 3 for high priority multiplied by 5 as the question has been answered clearly, with robust evidence that addresses all the issues: Score 15

Question 1: Weighting 3 for high priority multiplied by 1 as the question has not been answered and / or no evidence has been supplied. Score 3

Please follow the word counts given for each question.

Question 2: Project/Organisation Overview Priority: High Weighting 3			
Question	Guidance	Scoring System	
Please give an overview of what your organisation does.	Please clearly outline what your organisation does and what the funding is required	Higher scores will be given to organisations that show innovation and have a	
Please explain what you require funding for?	for. These can be outlined as bullet points.	developed, well structured idea or already existing service. Lower scores will be given to organisations that cannot clearly demonstrate how the project will work and what it will actually do.	

Question 3: Link to Priorities Priority: High Weighting 3

Please complete the below tables.

If the project benefits a specific area please state under **Neighbourhood Forums**, if it benefits the whole borough please identify under **Corporate Priorities**.

Further information about our Corporate Priorities and Neighbourhood Plans can be found at

www.rossendale.gov.uk

Please note that Neighbourhood Plans are area specific and work carried out in line with that specific plan should be delivered in that area.

Our priorities shape what we do, who we are and our services. We want to work closely with our community to ensure that services commissioned externally support our priorities and deliver against what has been identified through extensive community consultation. This will help us ensure that organisation /projects are delivered in accordance with what the community wants and needs

Higher scores will be awarded for delivering services/projects that deliver against priorities highlighted in the Corporate Plan or Neighbourhood Plans. Higher scores will not be a reflection of the number of boxes ticked, but the depth of how the project aligns with the plans. Lower scores will be

awarded to organisations that do not deliver against identified priorities for the area they work in.

Question 4: Value for Money Priority: Medium Weighting 3		
Question	Guidance	Scoring System
What will you spend the money on?	Please give as much detail as possible, with a full breakdown of cost. If applying for a 3 year grant, please clearly state what money will be spent in each year.	Higher scores will be awarded to those projects that have a clear plan, with full cost breakdown and can clearly demonstrate that: The organisation is using other financial support and
What research have you done that can demonstrate that the service is being provided for the best value for money? (You may want to include other quotes you have or some research around costs.)	Please include quotes from other providers and all research you have done. If you are using the grant to fund your own work, please demonstrate it is comparable to other similar organisations, this may include volunteer expenses.	assistance; Their service offers value for money; There is a clear plan for how and what money will be spent. Lower scores will be awarded to organisations that do not offer a unique service, with clear outline of spend as is proof that it is offered at good value for money.
Will you get funding from anywhere else?	Please provide as much detail as possible. The Council recognises the importance of using grants to lever in other possible grants and the added value this brings to an organisation and the Borough.	Higher scores will be awarded to organisations that clearly demonstrate where additional funds are from. Lower scores will be awarded to organisations that do not disclose all additional funding.
Question 5: Capacity of Orga Priority: Medium Weighting 2		
Question	Guidance	Scoring System
How long has your organisation been running and have you received funding for other projects before? If yes, please give an example of this.	It is important that reassurance is given that the organisation can manage the grant. If you have not received grant funding before, please explain what procedures you have in place to manage the grant: such as a named treasurer, a bank account for sole use of the organisation.	Higher scores will be awarded for organisations that can demonstrate that either: they have received and managed funding before or that they have the system in place to manage funding. An example of managing other public monies is a positive as is proof of evaluation and accounting taking place. Lower scores will be awarded to organisations that cannot clearly demonstrate how they will evaluate their work.

Question 6: Sustainability Priority: Medium Weighting 2	2	
Question	Guidance	Scoring System
Will the project still take place if	Please be clear as to what	Higher scores will be
funding is not received? Please	level the project will take	awarded to organisations
explain how if the answer is yes.	place, also what won't be	that can clearly demonstrate
	delivered if this grant is not	future plans for the project,
	received and what will be.	with ideas that tackle funding
Will this project help generate	It is important to demonstrate	and other resources.
any income for your	future funding options and	Lower scores will be
organisation? (For example, you	that the project does not rely	awarded to organisations
may charge admission; you may	on a repetition of council	that cannot clearly
increase membership or other	funding. It is recognised that	demonstrate they have
fundraising.)	sustainability does not solely	considered other means of
	rely on finance, but also	raising funds and considered
	other aspects such as	the long term sustainability of
	resources and volunteers.	the project.

Question 7: Project Development and Potential Risks Priority: Low Weighting 2			
Question	Guidance	Scoring System	
What evidence do you have that suggests there is a need for this work?	Please include any research you may have.	Higher scores are awarded for organisations that can clearly demonstrate there is a need for the project and have clear plans in place if the project does fail.	
		Lower scores will be awarded to those organisations that cannot support their identified need with some form of proof.	

Question 8: Partnerships Priority: Medium Weighting 1		
Question	Guidance	Scoring System
Does your group work with any other organisations? If yes, please list and give a brief description of how you work with them.	Please include all organisations; these may include the Council, other community organisations, and other statutory services. These can be outlined as bullet points.	Higher scores will be awarded to these organisations that work closely with other organisations to provide better value for money, a more developed programme and shared workloads. Higher scores will not reflect the number of partnerships, but the depth and use of each one. Medium scores will be awarded to organisations that work with other

		organisations, but cannot clearly demonstrate/describe the relationship.
		Lower scores will be awarded to organisations that do not work with other organisations.
Would your organisation be willing to be involved with	In addition to a statutory requirement to consult with	We would expect all organisations to get involved
Council initiatives, consultations	the community, the Council	in council initiatives,
or RIGs (Rossendale Interest Group)?	also works closely to shape services, deliver activities	consultation exercises or RIGs.
Group).	and tackle issues. We hope	11100.
	to be able to include your	
	organisation in some of these processes.	

Question 9: Opportunity for volunteers and community training Priority: Low Weighting 1		
Question	Guidance	Scoring System
How many people/groups will benefit from this project?	Please include all people that will benefit from the project, including the recipients of the service, volunteers for the organisation and any other groups you may work with. Please be as detailed as possible. These can be outlined as bullet points.	Higher scores awarded for organisations that offer volunteering opportunities, although it is recognised that some organisations cannot take on a number of volunteers, which is why this has been given a low priority.

Other formats available on request. Tel: 01706 217777 or contact: Rossendale Borough Council PO BOX 74, Bacup, OL13 0WU



Appendix 2 Rossendale Council Grant



GRANT GUIDANCE AND CRITERIA FORM (2011/12) Form

If you require assistance please contact Gemma Rooke on 01706 252514 or email gemmarooke@rossendalebc.gov.uk.

Closing date for applications is 12 noon, 18th April 2011

Please ensure you are completing the correct form in relation to the amount of funds you are requesting:

For grants of less than £1000 please use form A For grants of £1001 - £7000 please use form B For grants of £7001 and above please use form C

To receive a different form to the one you already have please contact Gemma Rooke (see above)

Before submitting your application, please ensure that you have:

- Answered all the questions
- Enclosed all of the required supporting material
- Signed the form

Please send the application form and all supporting documentation to:

Email: gemmarooke@rossendalebc.gov.uk

Postal: Gemma Rooke, Rossendale Borough Council, Stubbylee Hall, Stubbylee, Bacup,

OL13 0DE.



Section 1: Your organisation (complete in block capitals)

Please complete all sections and attach a signed constitution as proof of your group's status.

Section 2: Funding Request

For the year 2011-2012 you can apply for either a three year grant, or a one year grant.

Please note: That if you apply for a one year grant or are unsuccessful this year, there is no guarantee that the grants process will be open in the following years.

Section 3: Financial Information

Please note, that without these details we cannot administer your grant.

Section 4: Questions

Please answer all questions in as much detail as possible. Please attach any additional information necessary, clearly stating which question it relates to.

All questions will be scored out of 5, following the criteria below.

- **5)** The question has been answered clearly, with robust evidence that addresses all the issues raised in the question.
- **4)** The question has been answered and evidence given; however, it does not fully address all the issues.
- **3)** Evidence has been provided and answers given, but these are not explained clearly and fully. They only partially answer the issues raised in the question.
- 2) Minimal evidence has been given and the question has not been answered clearly.
- 1) The question has not been answered and / or no evidence has been supplied.

Each question has a priority weighting; high, medium or low and each weighting has a score from 3 to 1 respectively.

The response to each question will be marked out of five (see above) and multiplied by the high, medium or low weighting. For example:

Question 1: Weighting 3 for high priority multiplied by 5 as the question has been answered clearly, with robust evidence that addresses all the issues: Score 15

Question 1: Weighting 3 for high priority multiplied by 1 as the question has not been answered and / or no evidence has been supplied. Score 3

Please follow the word counts given for each question.

Question 1: Equality and Access to Services Priority: High Weighting 3

Overation	Octions	0
Question	Guidance	Scoring System
Please attach your	If you do not have an	Higher scores will be
organisations Equality Statement.	equality statement, RBC can	awarded for those
Statement.	provide a framework for the	organisations that have an
Diagram ala anticida de constructor hacer	organisation to develop one.	Equality Statement that is
Please clearly demonstrate how	The Favolity Act 2010 acts	adhered to.
the grant will help your	The Equality Act 2010 sets	Ligher cores will also be
organisation/ the project deliver,	out clear public sector duty	Higher scores will also be
promote or enhance equality.	on equality and in particular	awarded to those
Please consider the below aims:	to drive equality through procurement of its goods and	organisations that actively address one of the key aims
To eliminate unlawful	services. Therefore, as we	and can clearly highlight this
harassment and victimisation	must comply with the	through their statement.
and other conduct prohibited	Equalities Act, so must the	anough their statement.
by the Equality Act.	groups we fund and work	Lower scores will be
by the Equality 7tet.	with.	awarded to organisations
2) Advance equality of		that do not recognise the
opportunity between people	Please clearly outline how	diversity of their project, or
who share a protected	you will address one or more	cannot justify why the project
characteristic and those who	of the included aims.	only delivers to a certain
do not.		group.
	Each aim means:	
3) Foster good relations	 You will not break the 	
between people who share a	Equality Act law and	
protected characteristic and	you will act/intervene	
those who do not.	when a breach of the	
	law has occurred.	
	Your organisation can	
	demonstrate how	
	they tackle	
	discrimination,	
	harassment and	
	victimisation.	
	0) V	
	2) You address how you	
	give different people	
	equal chances and	
	opportunities. You will	
	treat all people from	
	different groups fairly and equally.	
	and equally.	
	3) Your organisation will	
	work towards helping	
	different people, from	
	different groups, get	
	on with each other.	

Question 2: Project/Organisation Overview Priority: High Weighting 3

Question	Guidance	Scoring System
Please give an overview of what your organisation does. Please explain what you require funding for.	Please clearly outline what your organisation does and what the funding is required for. These can be outlined as bullet points.	Higher scores will be given to organisations that show innovation and have a developed, well structured idea or already existing
J	buildt points.	service. Lower scores will be given to organisations that cannot clearly demonstrate how the project will work and what it will actually do.
What will be the outcomes and how will you report/evaluate these to us?	Please give no more than three outcomes, each outcome must be SMART (specific, measureable, achievable, realistic and time bound). Please state clearly how you will report these to us, e.g: through evaluations, reports, documentation.	Higher scores will be given to stronger outcomes, which the Council can measure the organisation against and where there is a clear method of reporting to the Council. Lower scores will be given to organisations that do not give clear outcomes and cannot clearly demonstrate how these will be measured and evaluated. Lower scores will also be awarded to organisations that cannot demonstrate how they will report these to Rossendale Borough Council.

Question 3: Link to Priorities Priority: High Weighting 3

Question	Guidance	Scoring System
Please complete the tables	Further information about our	Higher scores will be
below.	Corporate Priorities and	awarded for delivering
If the project benefits a specific	Neighbourhood Plans can be	services/projects that deliver
area please state under	found at	against priorities highlighted
Neighbourhood Forums, if it	www.rossendale.gov.uk	in the Corporate Plan or
benefits the whole borough	Please note that	Neighbourhood Plans.
please identify on Corporate	Neighbourhood Plans are	Higher scores will not be a
Priorities . PLEASE NOTE: only	area specific and work	reflection of the number of
fill in either the Neighbourhood	carried out in line with that	boxes ticked, but the depth
Forum section OR the	specific plan should be	of how the project aligns with
Corporate Priorities Section.	delivered in that area.	the plans.
		Lower scores will be
		awarded to organisations

Please explain how your project Our priorities shape what we that do not deliver against links in to the Neighbourhood do, who we are and our identified priorities for the Plan or Corporate priorities. services. We want to work area they work in. closely with our community to ensure that services commissioned externally support our priorities and deliver against what has been identified through extensive community consultation. This will help us ensure that organisation/projects are delivered in accordance with what the community wants and needs.

Question 4: Value for Money and Added Benefits Priority: Medium Weighting 3

Question	Guidance	Scoring System
Please include a breakdown of costs, with a clear outline of where additional funding will be sourced from. If you are applying for three year funds, please clearly demonstrate how you will endeavour to save money over the three years.	The Council recognises the importance of using grants to lever in other possible grants and the added value this brings to an organisation and the Borough.	Higher scores will be awarded to those projects that have a clear plan, with full cost breakdown and can clearly demonstrate that: The organisation is using other financial support and assistance; Their service offers value for money; The project is unique to the area.
Can you demonstrate: That the same services could not be achieved for less?	Please include quotes from other providers and all research you have done. If you are using the grant to fund your own work, please demonstrate it is fair in relation to other similar organisations.	Lower scores will be awarded to organisations that do not offer a unique service, do not have a clear outline of spend and proof that it is offered at good value for money.
Can you demonstrate: The added value the project will bring with it, for example through volunteer time?	The service maybe unique to Rossendale, it may utilise local volunteers, or it may benefit additional groups or businesses. These can be listed as bullet points.	Higher scores will be awarded to organisations that clearly demonstrate where additional funds are from. Lower scores will be awarded to organisations that do not disclose all additional funding. Higher scores may be awarded to organisations that can clearly demonstrate that the amount of funding

they request for each year is
reflective of the service and
efficiencies delivered.

Question 5: Capacity of Organisation Priority: Medium Weighting 2		
Question What are your organizations/the	Guidance	Scoring System
What are your organisations/the projects strengths and weaknesses in delivering this service?	Please recognise what your strength are, this might be your experience, knowledge of the user group and also what your weaknesses are. These can be outlined as bullet points.	Higher scores will be awarded to organisations that recognise their weaknesses, in addition to their strengths. Lower scores will be awarded to organisations that do not consider both of these.
What is your experience of managing funding that you have successfully bid for previously?	It is important that along with a thorough understanding of the project, reassurance is given that the organisation can monitor and evaluate their spend and impact/difference made, please give examples of how you will do this. Please state examples of other grants received, the amount and where they are from.	Higher scores will be awarded for organisations that can demonstrate clear structures in place to administer and monitor funding. An example of managing other public monies is a positive as is proof of evaluation and accounting taking place. Lower scores will be awarded to organisations that cannot clearly demonstrate how they will evaluate their work.

Question 6: Sustainability Priority: Medium Weighting 2

Question	Guidance	Scoring System
What will happen once the	It is important to demonstrate	Higher score awarded for
funding has expired?	future funding options and	projects/organisations that
	that the project does not rely	can identify a clear exit
	on a repetition of council	strategy to take place at the
	funding. It is recognised that	end of the funding, how they
	sustainability does not solely	will receive further funding
	rely on the finance, but also	and how they might tackle
	other aspects, such as use of	potential issues that arise
	resources and training	throughout the project, which
	staff/volunteers.	may require additional

strategy for seeking future wi	lease clearly state how you ill generate/access other nds.	support, including financial. Higher scores may also be awarded for organisations that can generate some form of self sustaining income, including resources or trained/developed staff/volunteers. Lower scores will be awarded to organisations that cannot clearly demonstrate they have considered other means of raising funds and considered the long term sustainability of the project.
--------------------------------	--	---

Question 7: Project Developr Priority: Low Weighting 2	ment and Potential Risks	
Question	Guidance	Scoring System
What evidence do you have that suggests there is a need for this work?	Please include any research you may have.	Higher scores are awarded for organisations that can clearly demonstrate there is
Is there a risk if this project is not delivered? Please explain	Please explain what the consequences may be if the project is not delivered, or the organisation does not receive the funding. Please clearly state these as bullet points.	a need for the project and have clear plans in place if the project does fail. Higher scores will also be awarded to organisations that can clearly identify what the risks will be if the project isn't delivered, considering the community, the organisation and the Borough. Lower scores will be awarded to those organisations that cannot support their identified need with some form of proof.

Question 8: Partnerships Priority: Medium Weighting 1

Question	Guidance	Scoring System
Does your organisation have	Please give an overview of	Higher scores will be
any other partners it works with?	who your partners are and	awarded to those
	how you work with them to	organisations that work
Please list and explain how you	improve the delivery of	closely with other
work with them.	services; these may include	organisations to provide
	the Council, other community	better value for money, a
	organisations, and other	more developed programme
	statutory services. These can	and shared workloads.
	be outlined as bullet points.	Higher scores will not reflect
		the number of partnerships,

		but the depth and use of
		each one.
		Medium scores will be
		awarded to organisations
		that work with other
		organisations, but cannot
		clearly demonstrate/describe
		the relationship.
		Lower scores will be
		awarded to organisations
		that do not work with other
		organisations.
Would your organisation be	In addition to a statutory	We would expect all
willing to be involved with	requirement to consult with	organisations to get involved
Council initiatives, consultations	the community, the Council	in council initiatives,
or RIGs (Rossendale Issues	also works closely to shape	consultation exercises or
Group)?	services, deliver activities	RIGs or provide a clear
	and tackle issues. We hope	explanation as to why you
Please give an explanation of	to be able to include your	cannot.
how you would get involved, or	organisation in some of	
the reason for not getting	these processes.	
involved.		

Question 9: Opportunity for volunteers and community training **Priority: Low Weighting 1** Question Guidance Scoring System How many people will benefit Please include all people that Higher scores awarded for from the project? will benefit from the project, organisations that offer including the recipients of the volunteering programmes, service, volunteers for the with suitable training and organisation and any other development. It is recognised groups you may work with. that some organisations Please be as detailed as cannot take on a number of possible. volunteers, which is why this How have service users and/or Please note that if the project has been given a low priority. volunteers been utilised in is identified through Organisations/projects that actively seek hard to reach developing this service? community members who groups/ under-represented are part of the group, please What opportunities does the clearly state this. Please groups may receive higher organisation/project give to clearly state how service scores. Higher scores will be volunteers? awarded for organisations users have helped identify a need for the service and that work with the target group of the project to shape been a part of its and develop their service. development. If you wish for Lower scores will be more support for volunteers, awarded to organisations or finding suitable training and development that cannot clearly demonstrate the project has opportunities for them, you can register on the Help been developed utilising Direct Volunteer service users and/or volunteers. Management Service on 0303 333 1111

Other formats available on request. Tel: 01706 217777 or contact: Rossendale Borough Council PO BOX 74, Bacup, OL13 0WU



Appendix 2

Rossendale Council Grant





If you require assistance please contact Gemma Rooke on 01706 252514 or email gemmarooke@rossendalebc.gov.uk.

Closing date for applications is 12 noon, 18th April 2011

Please ensure you are completing the correct form in relation to the amount of funds you are requesting:

For grants of less than £1000 please use form A For grants of £1001 - £7000 please use form B For grants of £7001 and above please use form C

To receive a different form to the one you already have please contact Gemma Rooke (see above)

Before submitting your application, please ensure that you have:

- Answered all the questions
- Enclosed all of the required supporting material
- Signed the form

Please send the application form and all supporting documentation to:

Email: gemmarooke@rossendalebc.gov.uk

Postal: Gemma Rooke, Rossendale Borough Council, Stubbylee Hall, Stubbylee, Bacup, OL13 0DE.



Section 1: Your organisation (complete in block capitals)

Please complete all sections and where applicable attach a signed constitution as proof of your group's status.

Section 2: Funding Request

For the year 2011-2012 you can apply for either a three year grant, or a one year grant.

Please note: If you apply for a one year grant or are unsuccessful this year, there is no guarantee that the grants process will be open in the following years.

Section 3: Financial Information

Please note, that without these details we cannot administer your grant.

Section 4: Questions

Please answer all questions in as much detail as possible. Please attach any additional information necessary, clearly stating which question it relates to.

All questions will be scored out of 5, following the criteria below.

- **5)** The question has been answered clearly, with robust evidence that addresses all the issues raised in the question.
- **4)** The question has been answered and evidence given; however, it does not fully address all the issues.
- **3)** Evidence has been provided and answers given, but these are not explained clearly and fully. They only partially answer the issues raised in the question.
- 2) Minimal evidence has been given and the question has not been answered clearly.
- 1) The question has not been answered and / or no evidence has been supplied.

Each question has a priority weighting; high, medium or low and each weighting has a score from 3 to 1 respectively.

The response to each question will be marked out of five (see above) and multiplied by the high, medium or low weighting. For example:

Question 1: Weighting 3 for high priority multiplied by 5 as the question has been answered clearly, with robust evidence that addresses all the issues: Score 15

Question 1: Weighting 3 for high priority multiplied by 1 as the question has not been answered and / or no evidence has been supplied. Score 3

Please follow the word counts given for each question.

Question 1: Equality and Acc Priority: High Weighting 3	ess to Services	
Question	Guidance	Scoring System
Please attach your organisations Equality Statement.	If you do not have an equality statement, RBC can provide a framework for the organisation to develop one.	Higher scores will be awarded for those organisations that have an Equality Statement that is
Please clearly demonstrate how your project /service supports or promotes equality of opportunity and/or address specific inequalities? Please consider the below aims:	The Equality Act 2010 sets out clear public sector duty on equality and in particular to drive equality through procurement of its goods and services.	adhered to. Higher scores will also be awarded to those organisations that actively address one of the key aims and can clearly highlight this
1) To eliminate unlawful harassment and victimisation and other conduct prohibited by the Equality Act. 2) Advance equality of opportunity between people who share a protected characteristic and those who do not. 3) Foster good relations between people who share a protected characteristic and those who do not.	Please clearly outline how you will address one or more of the included aims. As we must comply with the Equalities Act, so must the groups we fund and work with. Each aim means: 1) You will not break the Equality Act law and you will act/intervene when a breach of the law has occurred. Your organisation can demonstrate how they tackle discrimination, harassment and victimisation. 2) You address how you give different people equal chances and opportunities. You will treat all people from	and can clearly highlight this through their statement. Lower scores will be awarded to organisations that do not recognise the diversity of their project, or cannot justify why the project only delivers to a certain group.
	different groups fairly and equally. 3) Your organisation will work towards helping different people, from different groups, get on with each other.	

Question 2: Project/Organisation Overview Priority: High Weighting 3		
Question	Guidance	Scoring System
Please give an overview of what your organisation does. Please explain what you require funding for.	Please clearly outline what your organisation does and what the funding is required for. These can be outlined as bullet points.	Higher scores will be given to organisations that show innovation and have a developed, well structured idea or already existing service. Lower scores will be given to organisations that cannot clearly demonstrate how the project will work and what it will actually do.
What will be the outcomes and how will you report/evaluate these to the Council.	Please give no more than five outcomes, each outcome must be SMART (specific, measureable, achievable, realistic and time bound) Please state clearly how you will report these to us, e.g: through evaluations, reports, documentation.	Higher scores will be given to stronger outcomes, which the Council can measure the organisation against and a clear method of reporting is provided. Lower scores will be given to organisations that do not give clear outcomes and cannot clearly demonstrate how these will be measured and evaluated. Lower scores will also be awarded to organisations that cannot demonstrate how they will report these to Rossendale Borough Council.

Question 3: Link to Priorities		
Priority: High Weighting 3 Question	Guidance	Scoring System
Please complete the tables	Further information about our	Higher scores will be
below.	Corporate Priorities and	awarded for delivering
If the project benefits a specific	Neighbourhood Plans can be	services/projects that deliver
area please state below, under	found at	against priorities highlighted
Neighbourhood Forums, if it	www.rossendale.gov.uk	in the corporate plan or
benefits the whole borough	Please note that	neighbourhood plans.
please identify on Corporate	Neighbourhood Plans are	Higher scores will not be a
Priorities. PLEASE NOTE: only	area specific and work	reflection of the number of
fill in either the Neighbourhood	carried out in line with that	boxes ticked, but the depth
Forum section OR the	specific plan should be	of how the project aligns with
Corporate Priorities Section.	delivered in that area.	the plans.
-		Lower scores will be
	Our priorities shape what we	awarded to organisations
Please explain how your project	do, who we are and our	that do not deliver against
links in to the above	services. We want to work	identified priorities for the

Neighbourhood Plan or	closely with our community	area they work in.
Corporate priorities.	to ensure that services	-
	commissioned externally	
	support our priorities and	
	deliver against what has	
	been identified through	
	extensive community	
	consultation. This will help us	
	ensure that organisation	
	/projects are delivered in	
	accordance with what the	
	community wants and needs.	

Question 4: Value for Money and Added Benefits Priority: Medium Weighting 3

		0 : 0 :
Question	Guidance	Scoring System
Please attach a breakdown of	The Council recognises the	Higher scores will be
costs, with a clear outline of	importance of using grants to	awarded to those projects
where additional funding will be	lever in other possible grants	that have a clear plan, with
sourced from. Also indicate if	and the added value this	full cost breakdown and can
this grant will help to draw in	brings to an organisation and	clearly demonstrate that: The
further funds.	the Borough.	organisation is using other
		financial support and
If you are applying for three year	Please clearly state what	assistance; The service
funds, please clearly	money will be spent on, with	offers value for money; The
demonstrate how you will	a clear breakdown	project is unique to the area.
endeavour to save money over		
the three years.		If applying for a three year
Can you demonstrate: That the	Please include quotes from	grant higher scores will also
same services could not be	other providers and all	be awarded to those
achieved for less, including	research you have done. If	organisations that can clearly
delivery by the council, please	you are using the grant to	demonstrate they have
explain.	fund your own work, please	considered their yearly cost
	demonstrate it is fair in	and aimed to decrease the
	relation to other similar	reliance on Council grant
	organisations.	funding.
Can you demonstrate: The	The service maybe unique to	3
added value the project will	Rossendale, it may utilise	Lower scores will be
bring with it, for example	local volunteers, or it may	awarded to organisations
through volunteer time?	benefit additional groups or	that do not offer a unique
anough voluntoer anno.	businesses. These can be	service, have no clear outline
	listed as bullet points.	of spend and proof that it is
Can you demonstrate: That the	Please clearly demonstrate	offered at good value for
project provides a unique	why your organisation/project	money.
'selling point' for Rossendale	is unique to the area and	inchey:
and potentially beyond.	what you deliver that others	Higher scores will be
and potentially beyond.	do not or cannot. Please	awarded to organisations
	clearly outline which other	that clearly demonstrate
	services you may be similar	where additional funds are
	to.	from.
	10.	
	1	<u> </u>

Lower scores will be awarded to organisations that do not disclose all additional funding.
Higher points may be awarded to organisations that can clearly demonstrate that the amount of funding they request for each year is reflective of the service and efficiencies delivered.

Question 5: Capacity of Organisation Priority: Medium Weighting 2				
Question What are your organisations/the projects strengths and weaknesses in delivering this service and how will you counter your weaknesses?	Guidance Please recognise what your strengths are, this might be your experience, knowledge of the user group and also your weaknesses. These can be outlined as bullet points. Please add information about how you will tackle each weakness identified.	Scoring System Higher scores will be awarded to organisations that recognise their weaknesses, in addition to their strengths. Higher scores will be awarded where having considered their weaknesses the origination has tried to tackle these. Lower scores will be awarded to organisations that do not consider both of these.		
What is your experience of managing funding that you have successfully bid for previously?	It is important that along with a thorough understanding of the project, reassurance is given that the organisation can monitor and evaluate their spend and impact/difference made. Please give examples of how you will do this. Please state examples of other grants received, the amount and where they are from.	Higher scores will be awarded for organisations that can demonstrate clear structures in place to administer and monitor funding. An example of managing other public monies is a positive as well as proof of evaluation and accounting taking place. Lower scores will be awarded to organisations that cannot clearly demonstrate how they will evaluate their work.		

Question 6: Sustainability Priority: Medium Weighting 2					
Question	Guidance	Scoring System			
What is the projects exit strategy	It is important to demonstrate	Higher score awarded for			
or what is the organisations	future funding options and	projects/organisations that			
strategy for seeking future	that the project does not rely	can identify a clear exit			
funding or generating self	on a repetition of council	strategy to take place at the			
sustaining incomes.	funding. It is recognised that	end of the funding, how they			
	sustainability does not solely	will receive further funding			
	rely on the finance, but also	and how they might tackle			
	other aspects, such as use of	potential issues that arise			
	resources and training staff/volunteers.	throughout the project, which			
		may require additional			
	Please clearly state how you will generate/access other	support, including financial. Higher scores may also be			
	funds.	awarded for organisations			
	rands.	that can generate some form			
		of self sustaining income,			
		including resources or			
		trained/developed			
		staff/volunteers.			
		Lower scores will be			
		awarded to organisations			
		that cannot clearly			
		demonstrate they have			
		considered other means of			
		raising funds and considered			
		the long term sustainability of			
		the project.			

Question 7: Project Development and Potential Risks Priority: Low Weighting 2				
Question	Guidance	Scoring System		
What evidence do you have that suggests there is a need for this work?	Please include any research you may have.	Higher scores are awarded for organisations that can clearly demonstrate there is		
Is there a risk if this project is not delivered? Please explain	Please explain what the consequences may be if the project is not delivered, or the organisation does not receive the funding. Please clearly state these as bullet points.	a need for the project and have clear plans in place if the project does fail. Higher scores will also be awarded to organisations that can clearly identify what the risks will be if the project isn't delivered, considering the community, the		

What would be the risk if the Please clearly state how you organisation and the project fails and how do you will manage the above Borough. intend to mitigate/manage identified risk and what your Lower scores will be against that risk? organisations responsibility awarded to those will be. organisations that cannot support their identified need with some form of proof. **Question 8: Partnerships Priority: Medium Weighting 1** Question Guidance Scoring System Which other partners does the Please give an overview of Higher scores will be project/organisation work with? what these partnerships awarded to these entail and how you work organisations that work Please give brief details of each with them to improve the closely with other partnership link and explain how delivery of services; these organisations to provide each partnership works. may include the Council, better value for money, a other community more developed programme organisations, and other and shared workloads. statutory services. These Higher scores will not reflect can be outlined as bullet the number of partnerships, points. but the depth and use of each one. Medium scores will be awarded to organisations that work with other organisations, but cannot clearly demonstrate/describe the relationship. Lower scores will be awarded to organisations that do not work with other organisations. Would your organisation be In addition to a statutory We would expect all willing to be involved with organisations to get involved requirement to consult with in council initiatives. Council initiatives, consultations the community, the Council or RIGs (Rossendale Issues also works closely with the consultation exercises or community to shape RIGs or provide reasons for Groups)? Please give an explanation of services, deliver activities not being able to. how you would get involved, or and tackle issues. We hope the reason for not getting to be able to include your involved. organisation in some of these processes. Question 9: Opportunity for volunteers and community training **Priority: Low Weighting 1** Question Guidance Scoring System How many people will benefit Please include all people that Higher scores awarded for from this project? will benefit from the project, organisations that offer including the recipients of the volunteering programmes, service, volunteers for the with suitable training and

organisation and any other

groups you may work with.

development. It is recognised

that some organisations

Please be as detailed as cannot take on a number of possible. volunteers, which is why this has been given a low priority. Organisations/projects that How have service users and / or Please note that if the project actively seek hard to reach volunteers been utilised in is identified through groups/ under-represented developing this service? community members who groups may receive higher are part of the group, please scores. Higher scores will be clearly state this. Please What opportunities does the awarded for organisations state how service users have organisation/project give to that work with the target helped identify a need for the volunteers and what training and group of the project to shape service and been a part of its support do you offer these and develop their service. volunteers? development. If you wish for Lower scores will be more support for volunteers, awarded to organisations or finding suitable training that cannot clearly and development demonstrate the project has opportunities for them, you been developed utilising service users and/or can register on the Help Direct Volunteer volunteers. Management Service on 0303 333 1111.

> Other formats available on request. Tel: 01706 217777 or contact: Rossendale Borough Council PO BOX 74, Bacup, OL13 0WU



Appendix 3 Rossendale Council Grant

APPLICATION FORM (2011/12) Form A

For Office Use Only – Grant A				
Application number				
Date Received				
Funding Requested	Year 1 - £	Year 2 - £	Year 3 - £	
Funding Granted	Year 1 - £	Year 2 - £	Year 3 - £	
Content checked by				
Correspondence	Acknowledgement sent			
	Date/s to be paid	d		
	Date/s Sent to Finance			
	6 months monitoring complete			
	12 months monitoring			
	Supporting documentation received			





Se

Name of your organisation:	
Main contact person:	
Full postal address of your organisation:	
Telephone no:	Mobile no:
Email address:	Website address:
Secondary contact name and contact number:	

If you are a not for profit organisation/residents group/community group, please attach a signed copy of your constitution to this document.

Section 2: Funding Request

Is this grant for:	One year grant Three year grant	Yes / No Yes / No				
How much Rossendale Council Grant funding are you requesting?						
Voor 1: C	Voor 2	· C	Voor 3: E			

Section 3: Financial Information

Banking details: Please give your organisation's banking details			
Account name			
Account no.	Sortcode		

Section 4: Questions

Please answer all questions below, attaching where necessary any additional information. Please see GRANT GUIDANCE AND CRITERIA FORM (2011/12) $\bf Form~\bf A$ for additional support.

Question 1: Equality and Access to Services Priority: High Weighting 3

Please	e attach your organisations Equality Statement.
Please consul	e highlight how your statement addresses one or all of the below aims. (For a explanation please It the grant guidance and criteria form)
1)	To eliminate unlawful harassment and victimisation and other conduct prohibited by the Equality Act 2010.
2)	Advance equality of opportunity between people who share a protected characteristic and those who do not.
3)	Foster good relations between people who share a protected characteristic and those who do not.

Question 2: Project/Organisation Overview Priority: High Weighting 3 Please give an overview of what your project/organisation does. (Max. 250 words)

Please explain what you require funding for? (Max 200 words)

Questic	on 3: L	_ink to	Prior	ities
Priority	: High	ı Weig	hting	3

Please complete the tables below.

If the project benefits an area please state under **Neighbourhood Forums**, if it benefits the whole borough please identify under **Corporate Priorities**.

Neighbourhood Forums

Whitworth Neighbourhood Forum Area	
Bacup Neighbourhood Forum Area	
Rawtenstall Neighbourhood Forum Area	
Haslingden, Helmshore and Edenfield Neighbourhood	
Forum Area	

Which of The Neighbourhood Plans challenges does your project fit into? (please tick all suitable answers)

Economy and Town Centre	Transport/Access	
Regeneration	Health and Wellbeing	
Environment	Rural Issues	
Older People	Tourism and Leisure	
Families and Young People, including Youth Provision	Community Safety and Anti-Social Behaviour	
Housing	Communication	
Economic Challenges	Parks and Open Spaces	

Corporate Priorities.

A healthy and successful Rossendale	Responsive and value for money local	
	services	
A clean and green Rossendale		

Question 4: Value for Money and Added Benefits Priority: Medium Weighting 3

What will you spend the money on	? (Max. 250 words)	
A 1' (' E	- A	0011/0010

Application Form Form A 2011/2012

What research have you done that can demonstrate that the service is being provided for the best value for money? (Max 150. Words) (You may want to include other quotes you have or some research around costs.)							
Name of other funder (include organisations own money if being used) e.g. Help Direct	How much?	Have you secured this funding, waiting to hear or is it dependent on getting other funding? Waiting to hear					

Question 5: Capacity of Organisation Priority: Medium Weighting 2

How long has your organisation been running and have you received funding for other projects before? (Max 150 words)
If yes, please give an example of this.
Question 6: Sustainability Priority: Medium Weighting 2
Priority: Medium Weighting 2 Will the project still take place if funding is not received? (Max. 200 words)
Priority: Medium Weighting 2
Priority: Medium Weighting 2 Will the project still take place if funding is not received? (Max. 200 words)
Priority: Medium Weighting 2 Will the project still take place if funding is not received? (Max. 200 words)
Priority: Medium Weighting 2 Will the project still take place if funding is not received? (Max. 200 words)
Priority: Medium Weighting 2 Will the project still take place if funding is not received? (Max. 200 words)
Priority: Medium Weighting 2 Will the project still take place if funding is not received? (Max. 200 words)
Priority: Medium Weighting 2 Will the project still take place if funding is not received? (Max. 200 words)
Priority: Medium Weighting 2 Will the project still take place if funding is not received? (Max. 200 words)

Will this project help generate any income for your organisation? (Max 150 words) (For example, you may charge admission; you may increase membership or other fundraising.)				
Question 7: Project Development and Potential Risks				
Priority: Low Weighting 2				
What evidence do you have that suggests there is a need for this work? (Max. 300 words)				

uestion 8: Partnerships riority: Medium Weighting 1	
oes your group work with any othe yes, please list and give a brief de	er local organisations? escription of how you work with them.
Who You Work With.	How You Work With Them.
ould your organisation be willing tossendale Issues Group)? Please	to be involved with Council initiatives, consultations or RIGs e circle as appropriate. YES NO
riority: Low Weighting 1	olunteers and community training
ow many people will benefit from t	this project? (Max. 150 words)

Section 5: Check List

Have you: Please tick

Attached your constitution
Included your Equality Statement
Completed all questions
Included the groups bank details
Signed and dated the sheet
Posted a hard copy with all forms
Emailed a copy

Section 6: Signatures

Declaration

I/we confirm that I/we are authorised to sign this declaration on behalf of the organisation named in this application at 1. I/we certify that the information given in this application is true, and confirm that the enclosures are current, accurate, and adopted or approved by the organisation/consortium for which, I/we are taking the lead. I/we understand that any offer of a grant will be subject to terms and conditions; I/we confirm that the organisation has the authority to accept this grant if the application is successful, and that it will be repaid if the conditions of the grant are not met.

PLEASE NOTE: You will be asked to submit receipts/invoices as proof of purchase for delivery of your project.

Signatory – Main contact named

I understand that you may contact me during the funding period and throughout the year of the grant and I confirm that I am authorised by the organisation/partnership for this purpose, and that you may rely on any further information I supply to you.

rely on any further information I supply to you. Signed:	
Please print name:	
Date:	
Name of organisation:	

Appendix 3

Rossendale Council Grant

APPLICATION FORM (2011/12) Form B

For Office Use Only – Grant B				
Application number				
Date Received				
Funding Requested	Year 1 - £	Year 2 - £	Year 3 - £	
Funding Granted	Year 1 - £	Year 2 - £	Year 3 - £	
Content checked by				
Correspondence	Acknowledgement	Sent		
	Date/s to be paid			
	Date/s Sent to Finance			
	6 months monitoring complete			
	12 months monitoring			
	Supporting documentation received			



B

Section 1: Your organisation (complete in block capitals)

Name of your org	anisation:		
Name of main co	ntact:		
Full postal addres	ss of your organisation	·•	
T dii postai addres	ss of your organisation	·•	
Telephone no:		N	Mobile no:
Email address:		V	Vebsite address:
Secondary contact	ct name and contact n	umber:	
If you are a not fo	r profit organisation/re	seidonte group/o	ommunity group, please attach a signed copy
	on to this document.	ssiderits group/c	onlinding group, please attach a signed copy
Section 2: Fund	ding Request		
Is this grant for:	One year grant Three year grant	One year grant Yes / No Three year grant Yes / No	
	Three year grant Tes 7 NO		
How much Rosse	endale Council Grant fo	unding are you ı	requesting?
Year 1: £	Year 2: £ Year 3: £		
	ncial Information		ing dateils
Banking details:	Please give your orga	anisation's bank	ing details
Account name	-		
Account no.		Sort	code

Section 4: Questions

Please answer all questions below, attaching where necessary any additional information. Please see GRANT GUIDANCE AND CRITERIA FORM (2011/12) **Form B** for additional support.

Question 1: Equality and Access to Services Priority: High Weighting 3

Please attach your organisations Equality Statement.
Please clearly demonstrate how the grant will help your organisation/ the project deliver, promote or enhance equality. (Max. 200 words) (For a explanation please consult the grant guidance and criteria form)
Please consider the below aims: 1) To eliminate unlawful harassment and victimisation and other conduct prohibited by the Equality Act 2010.
2) Advance equality of opportunity between people who share a protected characteristic and those who do not.
3) Foster good relations between people who share a protected characteristic and those who do not.

Question 2: Project/Organisation Overview Priority: High Weighting 3

Please give an overview of what your project/organisation does. (Max. 250 words)
Please explain what you require funding for. (Max 200 words)
Please explain what you require funding for. (Max 200 words)
Please explain what you require funding for. (Max 200 words)
Please explain what you require funding for. (Max 200 words)
Please explain what you require funding for. (Max 200 words)
Please explain what you require funding for. (Max 200 words)
Please explain what you require funding for. (Max 200 words)
Please explain what you require funding for. (Max 200 words)
Please explain what you require funding for. (Max 200 words)
Please explain what you require funding for. (Max 200 words)
Please explain what you require funding for. (Max 200 words)
Please explain what you require funding for. (Max 200 words)
Please explain what you require funding for. (Max 200 words)
Please explain what you require funding for. (Max 200 words)
Please explain what you require funding for. (Max 200 words)
Please explain what you require funding for. (Max 200 words)
Please explain what you require funding for. (Max 200 words)
Please explain what you require funding for. (Max 200 words)
Please explain what you require funding for. (Max 200 words)
Please explain what you require funding for. (Max 200 words)
Please explain what you require funding for. (Max 200 words)

What will be the outcomes and how will you report/evaluate these to us? (Max. 50 for each) 1
2
3
Question 3: Link to Priorities

Please complete the tables below.

Priority: High Weighting 3

If the project benefits an area please state under <u>Neighbourhood Forums</u>, if it benefits the whole borough please identify under <u>Corporate Priorities</u>.

PLEASE NOTE: only fill in either the **Neighbourhood Forum** section **OR** the **Corporate Priorities** Section.

Neighbourhood Forums

Whitworth Neighbourhood Forum Area	
Bacup Neighbourhood Forum Area	
Rawtenstall Neighbourhood Forum Area	
Haslingden, Helmshore and Edenfield Neighbourhood	
Forum Area	

Which of The Neighbourhood Plans challenges does your project fit into? (please tick all suitable answers)

Economy and Town Centre	Transport/Access
Regeneration	Health and Wellbeing
Environment	Rural Issues
Older People	Tourism and Leisure
Families and Young People, including Youth Provision	Community Safety and Anti-Social Behaviour
Housing	Communication
Economic Challenges	Parks and Open Spaces

Corporate Priorities.

A healthy and successful Rossendale	Responsive and value for money local services	
A clean and green Rossendale		

Please explain how your project links in (Max 150 words)	to the above Nei	ghbourhood Plan or Corporate Priorities.
Oversting to Value for Manager	Added Deserte	
Question 4: Value for Money and Priority: Medium Weighting 3	Added Benefits	
Please include a breakdown of costs, w from.	rith a clear outline	of where additional funding will be sourced
Breakdown:		
Additional Funding:		
Name of other funder (include organisations own money if being used)	How much?	Have you secured this funding, waiting to hear or is it dependent on getting other funding?
e.g. Help Direct	£150	Waiting to hear

If you are applying for three year funds, please clearly demonstrate how your will endeavour to save money over the three years.
Can you demonstrate: That the same services could not be achieved for less? (Max 150. Words)
Can you demonstrate: The added value the project will bring with it, for example through volunteer time. (Max 150. Words)

Question 5: Capacity of Organisation Priority: Medium Weighting 2
What are your organisations/the projects strengths and weaknesses in delivering this service? (Max 150. Words)
What is your experience of managing funding that you have successfully bid for previously? (Max 150. Words)

Question 6: Sustainability Priority: Medium Weighting 2

What will happen once the funding has expired? (Max. 200 Words)
What is the organisations strategy for seeking future funding or generating self sustaining incomes?
(Max. 200 Words)
Question 7: Project Development and Potential Risks
Priority: Low Weighting 2
What evidence do you have that suggests there is a need for this work? (Max. 300 words)

Is there a risk if this project is not delivered?	Please explain (Max. 150 words)
Question 8: Partnerships Priority: Medium Weighting 1	
Does your organisation have any other partner with them.	ers it works with? Please list and explain how you work
Who You Work With.	How You Work With Them.
Would your organisation be willing to be invo (Rossendale Issues Groups)? YES NO	olved in council initiatives, consultations or RIGs

Application Form Form B 2011/2012

Please give an explanation of how you would get involved, or the reason for not getting involved.
(Max. 100 words)
Question 9: Opportunity for volunteers and community training
Priority: Low Weighting 1
How many people will benefit from the project? (Max. 150 words)
How have the service users and/or volunteers been utilised in developing this service? (Max. 150
words)

What opportunities does the organisation/project give to volunteers? (Max. 150 words)
Section 5: Details of your organisation and projects
Have you: (Please tick)
Attached your constitution Included your Equality Statement Completed all questions Included the groups bank details Signed and dated the sheet Posted a hard copy with all forms Emailed a copy
Section 6: Signatures
Declaration I/we confirm that I/we are authorised to sign this declaration on behalf of the organisation named in this application at 1. I/we certify that the information given in this application is true, and confirm that the enclosures are current, accurate, and adopted or approved by the organisation/consortium for which I/we are taking the lead. I/we understand that any offer of a grant will be subject to terms and conditions. I/we confirm that the organisation has the authority to accept this grant if the application is successful, and that it will be repaid if the conditions of the grant are not met.
Signatory – Main contact named I understand that you may contact me during the funding period and throughout the year of the grant and I confirm that I am authorised by the organisation/partnership for this purpose, and that you may rely on any further information I supply to you.
Signed:
Please print name:
Date:
Name of organisation:

Appendix 3

Account name

Account no.

Rossendale Council Grant

APPLICATION FORM (2011/12) Form C

For Office Use Only - Gra	nt C		
Application number			
Date Received			
Funding Requested	Year 1 - £	Year 2 - £	Year 3 - £
Funding Granted	Year 1 - £	Year 2 - £	Year 3 - £
Content checked by			
Correspondence	Acknowledgement Sent		
	Date/s to be paid		
	Date/s Sent to Finance		
	6 months monitoring complete		
	12 months monitoring		
	Supporting documentation received		





Section 1: Your organisation (complete in block capitals)

	our organisation (c	•	,	
Name of your org	ganisation:			
Main contact per	son:			
Full postal addre	ss of your organisation	:		
Talanhana na		T.	Mobile no:	
Telephone no: Email address:			Vebsite address:	
	ct name and number:	V	vepsite address.	
Secondary conta	Ct Harrie and Humber.			
•	or profit organisation/re on to this document.	esidents group/	community group, please attac	ch a signed copy
Section 2: Fun	ding Request			
Is this grant for:	One year grant Three year grant	Yes / No Yes / No		
How much Rosse	endale Council Grant fu	unding are you	requesting?	
Year 1: £	Year 2: £		Year 3: £	
Section 3: Fina	ancial Information			
Banking details	: Please give your orga	anisation's ban	king details	

Application Form Form C 2011/2012

Sort

code

Section 4: Questions

Please answer all questions bellow, attaching where necessary all additional information requested. Please see GRANT GUIDANCE AND CRITERIA FORM (2011/12) **Form C** for additional support.

Question 1: Equality and Access to Services Priority: High Weighting 3

Please attach your organizations Equality Statement.

Please clearly demonstrate how your project /service supports or promotes equality of opportunity and/or addresses specific inequalities? (Max. 200 words) (For a explanation please consult the grant guidance and criteria form)

Please consider the aims below:

- 1) To eliminate unlawful harassment and victimisation and other conduct prohibited by the Equality Act.
- 2) Advance equality of opportunity between people who share a protected characteristic and those who do not.
- 3) Foster good relations between people who share a protected characteristic and those who do not.

Question 2: Project/Organisation Overview Priority: High Weighting 3 Please give an overview of what your project/organisation does. (Max. 250 words) Please explain what you require funding for (Max. 200 words)

What will be the outcomes and how will you report/evaluate these to us? (Max. 50 for each) 1.
2.
3.
4.
5.

Question 3: Link to Priorities Priority: High Weighting 3

Please complete the tables below.

If the project benefits an area please state below, under <u>Neighbourhood Forums</u>, if it benefits the whole borough please identify on <u>Corporate Priorities</u>.

PLEASE NOTE: only fill in either the **Neighbourhood Forum** section **OR** the **Corporate Priorites** Section.

Neighbourhood Forums

Whitworth Neighbourhood Forum Area	
Bacup Neighbourhood Forum Area	
Rawtenstall Neighbourhood Forum Area	
Haslingden, Helmshore and Edenfield Neighbourhood	
Forum Area	

Which of The Neighbourhood Plans challenges does your project fit into? (please tick all suitable answers)

Economy and Town Centre	Transport/Access	
Regeneration	Health and Wellbeing	
Environment	Rural Issues	
Older People	Tourism and Leisure	
Families and Young People, including Youth Provision	Community Safety and Anti-Social Behaviour	
Housing	Communication	
Economic Challenges	Parks and Open Spaces	

Corporate Priorities.

A healthy and successful Rossendale	Responsive and value for money local services	
A clean and green Rossendale		

Please explain how your project links in to the Neighbourhood Plans or Corporate priorities. (Max 150 words)
Question 4: Value for Money and Added Benefits
Priority: Medium Weighting 3
Please attach a breakdown of costs, with a clear outline of where additional funding will be sourced
from. Also indicate if this grant will help to draw in further funds.
If you are applying for three year funds, please clearly demonstrate how you will endeavour to save money over the three years.
Breakdown:

A 1 1111 1 1 7 111		
Additional Funding:		
Name of other funder (include organisations own money if being used)	How much?	Have you secured this funding, waiting to hear or is it dependent on getting other funding?
e.g. Community Aid North West	£900	Waiting to hear
Words)	acilieved for les	s, including delivery by the Council. (Max 150.
Can you demonstrate: 2) The added value the project will brin	g with it, for exar	nple through volunteer time. (Max 150. Words)

Can you demonstrate: 3) That the project provides a unique 'selling point' for Rossendale and potentially beyond. (Max 150. Words)
Question 5: Capacity of Organisation Priority: Medium Weighting 2
What are your organisations/the projects strengths and weaknesses in delivering this service and how will you counter your weaknesses? (Max 150. Words)

What is your experience of managing funding that you have successfully bid for previously? (Max 150 Words)
Question 6: Sustainability
Priority: Medium Weighting 2
What is the projects exit strategy or what is the organisations plan for seeking future funding or generating self sustaining incomes. (Max 250. Words)

Question 7: Project Development and Potential Risks Priority: Low Weighting 2 What evidence do you have that suggests there is a need for this work? (Max. 300 words) Is there a risk if this project is not delivered? Please explain (Max. 150 words)

What would be the risk if the project fails and h (Max. 150 words)	ow do you intend to mitigate/manage against that risk?
Question 8: Partnerships	
Priority: High Weighting 1 What other partners does the project/organisat	ion work with?
Please give brief details of each partnership lin	
Who You Work With	How You Work With Them
Would your organisation be willing to be involve (Rossendale Interest Groups)? YES or NC	ed with Council initiatives, consultations or RIGs (Please circle)
(Rossendale Interest Groups)? YES or NC	
(Rossendale Interest Groups)? YES or NC Please give an explanation of how you would g	(Please circle)

Question 9: Opportunity for volunteers and community training Priority: Low Weighting 1

How many people will benefit from this project? (Max. 150 words)
riow many people will benefit from this project? (Max. 150 words)
How have service users and/or volunteers been utilised in developing this service? (Max. 150 words)
The make solving about analysis void most boom annough in developing and contribut (make 100 morae)
What opportunities does the organisation/project give to volunteers and what training and support do
volu offer these volunteers? (May, 150 words)
you offer these volunteers? (Max. 150 words)

Section 5: Check List

Have you: Please tick

Attached your constitution
Included your Equality Statement
Completed all questions
Included the groups bank details
Signed and dated the sheet
Posted a hard copy with all forms
Emailed a copy

Section 6: Signatures

Declaration

I/we confirm that I/we are authorised to sign this declaration on behalf of the organisation named in this application at 1. I/we certify that the information given in this application is true, and confirm that the enclosures are current, accurate, and adopted or approved by the organisation/consortium for which I/we are taking the lead. I/we understand that any offer of a grant will be subject to terms and conditions. I/we confirm that the organisation has the authority to accept this grant if the application is successful, and that it is repaid if the conditions of the grant are not met.

Signatory – Main contact named

I understand that you may contact me during the funding period and throughout the year of the grant and I confirm that I am authorised by the organisation/partnership for this purpose, and that you may rely on any further information I supply to you.

Signed:

Please print name:

Date:

Name of organisation:

Appendix 4



Neighbourhood Forum Grants Policy and Guidance Notes

Introduction

Neighbourhood Forums can give grants of up to £500 to external organisations that can provide added value to the residents of the Borough. The work that the grants will fund must fit in with or complement the priorities identified in the four Neighbourhood Plans.

Advertising of Grant availability and distribution of application forms.

The Council will publicise on their website and through the Neighbourhood Forums the fact that there is funding available through the Forums. The deadline for the receipt of applications is two weeks before each Neighbourhood Forum meeting. Dates of meetings are included on the grant application form.

Each Neighbourhood Forum will publish details of grants given at the end of each financial year.

Criteria for Grant Giving

Grants will be given to local community, voluntary and not for profit groups that are able to demonstrate their ability to add value to those services which are needed by the communities of Rossendale, and who provide services which fulfil an important social role which is not fulfilled by other statutory or not for profit organisations in the area. Grants may be given to organisations which are operating in a wider area than Rossendale as long as there is a specific benefit to the people of Rossendale.

Grants will not be given to organisations that have in the past been found to be unable to manage finances effectively unless new management and procedures are in place.

Grants will not normally be given to organisations from which money has had to be clawed back in previous years due to impropriety or malpractice.

Rossendale Borough Council is committed to valuing diversity and promoting equality. Grants will not be given to groups who do not operate in line with these values.

Grants will not be given to party political groups.

Amount of grant available and how to apply

Organisations may apply for funding of up to £500.00. An application form will need to be completed and some level of monitoring information will be required. This will include information on who has benefitted from the grant.

Criteria for assessing grants

The Neighbourhood Forums have identified the following priority areas:

Town Centre Improvements	Supporting children and young people
Increasing Tourism and Leisure	Improving the environment
Helping the Economy	Supporting families
Improving access to service and transport	Tackling rural issues
Improving living conditions	Supporting older people
Improving people's health and wellbeing	Providing better facilities
Tackling anti-social behaviour	

Applications which clearly link the activity of the applicant to these priorities will be preferred.

Rossendale Borough Council is keen to see local groups working together collectively to provide better links and ties and to achieve economies of scale. Applicants should show how they are working with partner organisations in the public, private and not for profit sector to deliver services.

Neighbourhood Forum Project Funding

In addition the Neighbourhood Forums have funding available to support the delivery of projects identified as priorities within the Neighbourhood Forum Action Plan. The amount of funding available for such projects is at the discretion of each Neighbourhood Forum, within the limits of the funding allocated to the Forum.

Project Funding must be proposed by a Neighbourhood Forum Member and must address a priority in the Neighbourhood Plan. Project proposals will be discussed by the Neighbourhood Forum with the final decision made by the funding subgroup of the Forum comprised of three elected members. Match funding for such projects will be sought from partners wherever possible.

Separate application forms are available for Neighbourhood Forum Project Funding. An expression of interest form will be completed initially, followed by a full business case if the expression of interest is approved by the Forum.

<u>General</u>

All grant determining decisions will be final.

All organisations who receive a grant from Rossendale Borough Council will be required to sign a legally binding agreement detailing what the money will be spent on, who the beneficiaries will be and under what circumstances money may be clawed back. The responsible person within the organisation will be required to sign the agreement prior to the release of any funds.

All organisations working with children and young people or vulnerable groups will be required to have in place appropriate policies in respect of safeguarding of their clients. This will include appropriate levels of Criminal Records Bureau checks for volunteers and staff.

All organisations which employ staff will be required to demonstrate that they have in place appropriate employment and management policies, including a health and safety policy (where required) and a diversity or equal opportunities policy.

The Council retains the right to refuse funding to any organisation who it feels does not meet the criteria set out, and organisations which it feels may bring the Council into disrepute or any organisation which it believes to have been involved in any racist, sexist, homophobic or discriminatory practices.

The Council recognises the good work and potential work that the voluntary and community sector can provide and would encourage groups to apply for Neighbourhood Forum funding.

Further information

For more information, or if you require assistance completing the application form, please contact the communities team on Tel: 01706 252552 or Email communitiesteam@rossendalebc.gov.uk

Appendix 4

Rossendale Borough Council Neighbourhood Forum Grants

GRANT APPLICATION FORM (2011/12)

If you require assistance completing this application, please contact the communities team on Tel: 01706 252552 or Email communitiesteam@rossendalebc.gov.uk

Please read the guidance notes and funding policy before completing this form

Before submitting your application, please ensure that you have:

- Read and understood guidance notes
- Answered all the questions
- Enclosed all of the required supporting material
- Signed the form

Forms can be submitted electronically or by post.

Email: communitiesteam@rossendalebc.gov.uk

Post: The Communities Team, Rossendale Borough Council, Stubbylee Hall, Bacup, OL13 0DE.

Application Process

- All community and voluntary groups in Rossendale can apply for a Neighbourhood Forum Grant.
- Organisations can apply for funding up to £500.00. The amount applied for must be based on the amount needed and a breakdown of costs must be included.
- Once applications have been submitted a panel of the Neighbourhood Forum will assess each application in relation to the criteria. The decision of the panel will be ratified by the Neighbourhood Forum at the next meeting.
- Applicants will be notified as soon as possible after the Neighbourhood Forum meeting.
- Proof of expenditure will be required for all grants awarded.
- Organisations receiving grant funding must acknowledge the support of the Neighbourhood Forum in any appropriate publicity and literature.
- The deadline for grant applications is 2 weeks before each Neighbourhood Forum meeting. The neighbourhood Forums meet as scheduled below:

(Details of meetings to be added once committee schedule agreed by Council)

For Office Use Only	
Application number	
Date Received	
Funding Requested	
Funding Granted	
Content checked by	
Correspondence	Acknowledgement Sent
	Receipt of Funding Received
	Receipts Received
	Date Sent to Finance
	Monitoring Complete



Section 1: Your organisation (complete in bloc	k capitals)
Name of your organisation	
Main contact person	
Full postal address of your organisation	
Telephone no:	
Email address:	Website address:
How long has the organisation been in existence?	
Please indicate the type of organisation - not for profountary group. Please attach a signed copy of your constitution to the	
3 1,7 ,	
Section 2: Funding Request	
How much Neighbourhood Forum Grant funding are	you requesting?
What is the total cost of the project?	
Section 3: Financial Information	
Banking details: Please give your organisation's ball BACs	nking details - payment will be made through
Account name	
Account no So	ort

Please answer all questions below, attaching where necessary any additional information. For help and guidance, please see the guidance notes.

Question 1: Project/Organisation Overview

۸۱	Please describe the project you require funding for, including who the projects will benefit.
7.9	Ticase describe the project you require randing for, including who the projects will benefit.
В)	Please provide a breakdown of costs.
C)	How does your organisation intend to deliver the project, including timescales and how will you monitor the effectiveness of the proposed work?
D)	If funding is granted can any of these items be loaned or shared with other community groups within Rossendale or the Council?

Question 2: Link to Priorities

Which	of the	following	areas does	vour	project	henefit?
V V I IICI I	OI LIIC	TOHOWING	arcas accs	youi	PIOICOL	DCHCHL:

Whitworth Neighbourhood Forum Area	
Bacup Neighbourhood Forum Area	
Rawtenstall Neighbourhood Forum Area	
Haslingden, Helmshore and Edenfield Neighbourhood	
Forum Area	

Which of The Neighbourhood Plans challenges does your project fit into? (please tick all suitable answers)

Town Centre Improvements	Supporting children and young people
Increasing Tourism and Leisure	Improving the environment
Helping the Economy	Supporting families
Improving access to service and transport	Tackling rural issues
Improving living conditions	Supporting older people
Improving people's health and wellbeing	Providing better facilities
Tackling anti-social behaviour	

Question 3: Partnerships

	41				
$\Delta r \Delta$	any other	aroune or	organisations	INVAIVAd in	this project?
$\Delta I = I$	any one	uluuba ul	uluallisaliulis	IIIVUIV e u III	แแจ มเบเซนะ

Is your organisation a member of a Neighbourhood Forum?

Would you be interested in more information about the Neighbourhood Forums?

Would your group be willing to get involved in council initiatives and consultation?

Question 4: Value for Money and Added Benefits

Please describe how the need for the proposed service or project was identified.			

What research have you done that can the best value for money? (You may want to include other quotes		the project / service would be provided for research around costs.)
Have you applied for funding from anyw	vhere else?	
Name of other funder (include organisations own money if being used)	How much?	Have you secured this funding, waiting to hear or is it dependant on getting other funding?
e.g. Help Direct	£150	Waiting to hear
Question 6: Sustainability		
A) Will the project still take place if Please explain how if the answer is yes		eived?
B) Will this project help generate an (For example, you may charge an entra may hold a raffle)		r organisation? arty, you may increase membership or you

C) Have you any fundraising activities organised in the future? (Please note that we can advertise these activities for you for free)
Section 5: Details of your organisation and projects
Have you: Attached your constitution Completed all questions Included the groups bank details Signed and dated the sheet
Section 6: Signatures
Declaration We confirm that we are authorised to sign this declaration on behalf of the organisation named in this application at 1a. We certify that the information given in this application is true, and confirm that the enclosures are current, accurate, and adopted or approved by the organisation/consortium for which we are taking the lead. We understand that any offer of a grant will be subject to terms and conditions, we confirm that the organisation has the authority to accept this grant if the application is successful, and to repay it if the conditions of the grant are not met. PLEASE NOTE: You will be asked to submit receipts/invoices as proof of purchase for delivery of your project.
Signatory – Main contact named I understand that you may contact me during the funding period and throughout the year of the grant and I confirm that I am authorised by the organisation/partnership for this purpose, and that you may rely on any further information I supply to you.
Signed
Please print name
Date
Name of organisation





Appendix 5 Neighbourhood Forum Project Funding Expression of Interest form

Neighbourhood Forum	
Lead Partner	
Lead Contact	
Phone Number & Email Address	
Project Name	
Brief description of project, programm	no or initiativo
brief description of project, programi	ne or initiative
What will be the outcomes of your pr	oposed work? Please indicate which Neighbourhood Plan key
Issues and actions the project will help	
	•
Please identify the expected outputs	of your proposed work and who will benefit
Please list the partners involved in de	livering the project, programme or initiative



for the proje	expected overall co ect?	Do you intend to seek match funding? If yes please outline.			
Please set out the approximate grant being sought split by capital and revenue.					
	2011/12	2012/13	2013/14	Total	
Capital					
Revenue					
Total					
	•	· ·	1	1	
_	-	hu Marah 2014 -	wat state below to	on intend to fired and	
sustain it pa associated r	t will not complete I st that date. For pur unning costs. Also p	rely capital projects p	lease state how you in oject will generate inco	ou intend to fund and tend to fund any ome and become all or	

Email: communitiesteam@rossendalebc.gov.uk

Post: The Communities Team, Rossendale Borough Council, Stubbylee Hall, Bacup, OL13 ODE.

For more information about completeing this form, please contact the communities team on Tel: 01706 252552 or Email communitiesteam@rossendalebc.gov.uk



Neighbourhood Forum Project Funding BUSINESS CASE

Basic information			
Neighbourhood Forum			
Lead Partner and Lead Contact			
Phone Number & Email Address			
Project Name			
Project Start/End Date			
Project Description			
4 December of present			
1. Description of project			
2. Reason Neighbourhood F	orum project funding	g is needed	

3.	
	Justification for the project (Is there a need for the project; refer to any evidence) Have all other options been considered?
4	Describe any linkages this project will have with other schemes and initiatives both
7.	within the area and wider?

5. Funding Source	2011/12	2012/13	2013/14	Total
Capital				
Revenue				
Other Committed Funds (please list)				
TOTAL				

6. FULL FINANCIAL PROFILE (please insert 'o' against any figures that are non-Neighbourhood Forum funded)

	Detail	2011/12	2012/13	2013/14	Total
ب					
¥					
CAPITAL					
ડ					
	Detail	2011/12	2012/13	2013/14	Total
円					
REVENUE					
N N					
2					
				Overall	
				Total	

7.	If Neighbourhood Forum spend goes beyond 2013-14 please provide details:

o. Contingency plans for capital/reve		unio			
9. Financial Essentials vs. Desirables Based on financial profile, which elements a Clarify essentials vs. desirables.		hich could b	e scaled bac	k to reduc	ce costs?
Outcomes and Outputs					
10. Please state the projected outputs			2013/14	Total	
Output / outcome	2011/12	es 2012/13	2013/14	Total	
			2013/14 - 100	Total 1 230	
Output / outcome e.g. Number of jobs created e.g. Number of young people attending	2011/12 1	2012/13	-	1	
Output / outcome e.g. Number of jobs created e.g. Number of young people attending	2011/12 1	2012/13	-	1	
Output / outcome e.g. Number of jobs created e.g. Number of young people attending	2011/12 1	2012/13	-	1	
Output / outcome e.g. Number of jobs created e.g. Number of young people attending	2011/12 1	2012/13	-	1	
Output / outcome e.g. Number of jobs created e.g. Number of young people attending	2011/12 1	2012/13	-	1	
Output / outcome e.g. Number of jobs created e.g. Number of young people attending	2011/12 1	2012/13	-	1	

11. Explanation of how outputs have been calculated?

^{*&#}x27;Outputs' are the quantifiable activities that your project/service has carried out in order to meet the outcomes

12. Provide details of additional non-quantified be	nefits	
Narrowing the Gap		
marrowing the Sup		
13. How does your project target on improving ou	tcomes in the most de	eprived
neighbourhoods?*		
*Worsley, Irwell, Longholme, Stacksteads, Greensclough & Hea	ley and Whitworth have low	er super output areas
classified in the bottom 20% most deprived in England.	·	
Value for Money		
variae for mericy		
14. How does the project represent value for mone	ey?	
Effectiveness – likelihood of achieving intended outcomes Economy – can the same benefits be achieved for less		
Efficiency – unit cost analysis compared with benchmarks where	e possible	
DDO IFOT DI AN		
PROJECT PLAN		
15. High Level Action/Milestone	Who	Due Date
TOTTINGIT ECTOL ACTION/MINESTONE	11110	Duc Dule

RISK ASSESSMENT		
16. Risk Log	Risk (low, medium,	Probability (low,
Torriton 209		modium binb
	high)	medium, high)
17. For any risks identified as medium to high, wh	at actions will be carr	ied out to minimise
17. For any risks identified as medium to high, whethese risks	at actions will be carr	ied out to minimise
17. For any risks identified as medium to high, whethese risks	at actions will be carr	ied out to minimise
17. For any risks identified as medium to high, whethere risks	at actions will be carr	ied out to minimise
17. For any risks identified as medium to high, whethere risks	at actions will be carr	ied out to minimise
17. For any risks identified as medium to high, whethere risks	at actions will be carr	ied out to minimise
17. For any risks identified as medium to high, whethese risks	at actions will be carr	ied out to minimise
17. For any risks identified as medium to high, whethese risks	at actions will be carr	ied out to minimise
17. For any risks identified as medium to high, whethese risks	at actions will be carr	ied out to minimise
17. For any risks identified as medium to high, whethese risks	at actions will be carr	ied out to minimise
17. For any risks identified as medium to high, whethere risks	at actions will be carr	ied out to minimise
17. For any risks identified as medium to high, whethere risks	at actions will be carr	ied out to minimise
17. For any risks identified as medium to high, whethere risks	at actions will be carr	ied out to minimise
17. For any risks identified as medium to high, whethere risks	at actions will be carr	ied out to minimise
17. For any risks identified as medium to high, whethere risks	at actions will be carr	ied out to minimise
17. For any risks identified as medium to high, whethere risks	at actions will be carr	ied out to minimise
17. For any risks identified as medium to high, whethese risks	at actions will be carr	ied out to minimise
17. For any risks identified as medium to high, whethere risks	at actions will be carr	ied out to minimise
17. For any risks identified as medium to high, whethere risks	at actions will be carr	ied out to minimise
17.For any risks identified as medium to high, whethere risks	at actions will be carr	ied out to minimise
17. For any risks identified as medium to high, whethere risks	at actions will be carr	ied out to minimise
these risks		ied out to minimise
17. For any risks identified as medium to high, where these risks 18. Organisations involved and their commitment		ied out to minimise
these risks		ied out to minimise
these risks		ied out to minimise
these risks		ied out to minimise
these risks		ied out to minimise

19. Demonstrate how you feel your organisation is competent and has capacity to
satisfactorily deliver the proposed work
ballotationly don't in proposed work
MONITORING
20. Confirm that the lead officer is accountable for implementation and monitoring. If no,
please give details:
piedoc give detailo.
21. Explain how you will monitor the performance of your work against the project plan and
expected outputs. (You will be required to provide quarterly progress reports to the Neighbourhood Forum)
expected earpater (16d will be required to provide quarterly progress reports to the recignization)
EODWADD CTDATEOV
FORWARD STRATEGY

22. Ensuring Sustainability

Please state below how you intend to fund and sustain the project. For purely capital projects please state how you intend to fund any associated running costs. Also please state if your project will generate income and become all or partially self-financing as this will help ongoing sustainability

23 NOTES — places include	any other information that you for	ol is important		
23. NOTES — please include any other information that you feel is important				
0'				
Signatures				
Signature of Neighbourhood Forum Chair:				
		Data		
Name:	Signature:	Date:		
Signature of lead officer	,			
Name:	Signature:	Date:		