Appendix 2





General Fund Summary



		One-off				Changes with	nin 2012/13			
Service	2011/12 Original Estimate £000	items removed from Original 2011/12 £000	2011/12 Original Baseline £000	Inflation Pay Award £000	Employee Increments £000	Other Inflation £000	Savings £000	Inter-service Virement £000	Volume/ Technical Changes £000	2012/13 Original Budget £000
Customer and Communities Directorate										
Communities Service	2,966	0	2,966	1	12	15	(95)	22	18	2,939
Customer Services	1,682	0	1,682	0	3	90	(148)	(86)	47	1,588
Operations Service	2,447	0	2,447	0	12	8	(200)	(27)	111	2,351
Business Directorate										
Planning Services	544	0	544	0	2	5	(16)	0	(90)	445
Local Land Charges	40	0	40	0	1	1	0	0	10	52
Building Control Services	194	0	194	0	(0)	2	0	0	2	198
Public Protection	258	0	258	0	0	2	(16)	55	0	300
Legal & Democratic Services	866	0	866	0	2	5	(9)	0	0	864
Health, Housing and Regeneration Service	1,473	0	1,473	0	12	8	(120)	(7)	31	1,398
Corporate Services										
Corporate Management	31	0	31	0	2	4	(34)	(6)	0	(3)
Finance & Property Services	813	0	813	0	2	8	(173)	7	123	780
People & Policy	17	0	17	0	3	3	(47)	(19)	26	(17)
Non-Distributed Costs	731	0	731	0	0	0	(50)	63	(456)	288
Capital Financing										
Capital Financing and Interest	(1,154)	0	(1,154)	0	0	0	(13)	0	0	(1,167)
Total General Fund Budget	10,907	0	10,907	2	51	152	(921)	1	(179)	10,014
Use of Reserves										
Transfers to/(from) Earmarked Reserves	(360)	360	0						(182)	(182)
Transfers to/(from) Transitional Reserves	0	0	0							(3)
Net General Fund Requirement	10,547	360	10,907	2	51	152	(921)	1	(361)	9,829
Revenue Supprt Grant and Non-Domestic Rates ABG Grant (2011-12 0% C.Tax) ABG Grant (2012-13 0% C.Tax)	4,917 137									4,051 137 138
(Surplus)/Deficit on Collection Fund	9									0
Council Tax Requirement	5,502									5,503
Number of Band D Equivalent Properties	21,713									21,715
Council Tax at Band D (excluding Whitworth)	£253.40								0.00%	£253.40

General Fund Summary



				2012/13 Orig	jinal Budget				
Service	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs /Income £000	Net Cost of Service £000	Use of Reserves £000	Net Budget after use of Reserves £000	Staff Numbers (FTE's)
Customer and Communities Directorate									
Communities Service	1,517	694	2,210	(391)	1,119	2,939	0	2,939	49.73
Customer Services	427	27,312	27,739	(25,818)	(333)	1,588	0	1,588	10.81
Operations Service	1,430	1,151	2,581	(982)	751	2,351	0	2,351	51.75
Business Directorate									
Planning Services	447	61	508	(351)	287	445	0	445	12.56
Local Land Charges	80	9	90	(68)	30	52	0	52	2.00
Building Control Services	224	25	249	(121)	70	198	0	198	5.00
Public Protection	252	20	272	(120)	148	300	0	300	8.81
Legal & Democratic Services	442	373	815	(24)	72	864	0	864	12.68
Health, Housing and Regeneration Service	922	264	1,185	(158)	371	1,398	0	1,398	21.50
Corporate Services									
Corporate Management	372	47	419	(44)	(378)	(3)	0	(3)	5.00
Finance & Property Services	645	1,174	1,819	(393)	(645)	780	0	780	18.63
People & Policy	248	154	402	0	(419)	(17)	0	(17)	6.00
Non-Distributed Costs	482	19	501	(354)	141	288	0	288	0.00
Capital Financing									
Capital Financing and Interest	0	125	125	(79)	(1,213)	(1,167)	0	(1,167)	0.00
Total General Fund	7,487	31,428	38,915	(28,901)	(0)	10,014	0	10,014	204.47
Use of Reserves									
Transfers to/(from) Earmarked Reserves							(182)	(182)	
Transfers to/(from) Transitional Reserves							(3)	(3)	
Net General Fund Requirement	7,487	31,428	38,915	(28,901)	(0)	10,014	(185)	9,829	204.47

Customer and Communities Directorate - Communities



			-			Changes with	in 2012/13			
Service	2011/12 Revised Forecast £000	One-off items removed from Original 2011/12 £000	2011/12 Original Baseline £000	Inflation Pay Award £000	Employee Increments £000	Other Inflation £000	Savings £000	Inter-service Virement £000	Volume/ Technical Changes £000	•
Community M'ment & Admin	200		200	0	1	1	(3)	0	0	199
Community Safety	85		85	0	0	0	(13)	(3)	0	68
LSP Area Forums	<mark>(42)</mark> 70		<mark>(42)</mark> 70	0 0	0 0	0 0	(1) 0	0 0	8 0	<mark>(35)</mark> 70
Other Grants Discretionary NNDR	126 19		126 19	0 0	0 0	0 0	0 0	0 0	0 7	126 26
Localities Community Development Initiatives	100		100 0	0	0	0	(10) 0	6	(1) 0	96 0
Markets Public Conveniences Emergency Planning	(49) 42 10		(49) 42 10	0 0 0	0	0 0 0	0 0 0	0 0 0	0 0 0	(48) 42 10
Locality Forums Street Cleansing General Playing Fields	1,070 307 78		1,070 307 78	0 1 0	6 4 0	11 2 0	(8) (9) 0	(4) 23 0	0 3 0	1,075 332 78
Parks General Cemeteries - General Open Spaces	105 182 664		105 182 664	0 0 0	0 0 0	0 0 0	0 (14) (36)	0 0 0	0 0 0	105 168 628
Service Total	2,966	0	2,966	1	12	15	(95)	22	18	2,939





				2012/13 Origin	al Budget				
Service	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Inc Income £000	direct Costs /Income £000	Net Cost of Service £000	Use of Reserves £000	Net Budget after use of Reserves £000	Staff Numbers (FTE's)
Community M'ment & Admin	110	24	134	(3)	69	199	0	199	2.68
Community Safety	0	50	50	0	18	68	0	68	0.00
LSP Area Forums	0	4 70	5 70	(40) 0	0 0	(35) 70	0	(35) 70	0.00 0.00
Other Grants Discretionary NNDR	0	126 26	126 26	0 0	0 0	126 26	0	126 26	0.00 0.00
Localities Community Development Initiatives	2 0	16 0	18 0	(1) 0	79 0	96 0	0	96 0	0.00 0.00
Markets Public Conveniences Emergency Planning	21 0 0	6 0	27 0 8	(147) 0 0	72 42 3	(48) 42 10	0 0 0	(48) 42 10	0.80 0.00 0.00
Locality Forums Street Cleansing General	1,075 286	0 46	1,075 332	0	0 0	1,075 332	0	1,075 332	34.75 11.50
Playing Fields Parks General Cemeteries - General	0 0 0	1 94 6	1 94 6	(9) (5) (148)	86 16 310	78 105 168	0 0 0	78 105 168	0.00 0.00 0.00
Open Spaces	22	218	240	(37)	425	628	0	628	0.00
Service Total	1,517	694	2,210	(391)	1,119	2,939	0	2,939	49.73

Customer and Communities Directorate - Customer Services



			_			Changes within	n 2012/13			
Service	2011/12 Revised Forecast £000	One-off items removed from Original 2011/12 £000	2011/12 Original Baseline £000	Inflation Pay Award £000	Employee Increments £000	Other Inflation £000	Savings £000	Inter-service Virement £000	Volume/ Technical Changes £000	2012/13 Original Budget £000
Benefits Administration	274		274	0	0	0	0	0	34	307
Benefits Granted	(79)		(79)	0	0	0	(20)	0	0	(99)
Revenues	246		246	0	0	0	`(9)	0	5	242
One Stop Shop	6		6	0	0	0	Ó	0	0	6
Revs & Bens Partnership	37		37	0	0	85	(20)	(55)	0	47
Service Assurance Team	39		39	0	2	2	(18)	0	(1)	24
Leisure Services	741		741	0	0	0	(26)	0	0	715
Telephones	112		112	0	0	0	(3)	0	0	109
E-Government	237		237	0	(0)	1	0	52	1	290
Central Printing	8		8	0	0	0	0	0	6	14
Central IT	(279)		(279)	0	0	0	0	10	3	(266)
IT Support	134		134	0	1	1	(43)	(93)	0	0
CSE Management	83		83	0	(0)	1	0	0	0	84
Concessionary Travel	66		66	0	0	0	0	0	0	66
Pest Control	25		25	0	0	0	(9)	0	0	17
Dog Warden	31		31	0	0	0	0	0	0	31
Service Total	1,682	0	1,682	0	3	90	(148)	(86)	47	1,588





				2012/13 Origin	al Budget				
Service	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct In Income £000	direct Costs /Income £000	Net Cost of Service £000	Use of Reserves £000	Reserves	Staff Numbers (FTE's)
	2000	2000	2000	2000	2000	2000	2000	2000	(1.120)
Benefits Administration	0	38	38	(575)	845	307	0	307	0.00
Benefits Granted	0	24,715	24,715	(24,814)	0	(99)	0	(99)	0.00
Revenues	0	22	22	(367)	587	242	0	242	0.00
One Stop Shop	0	3	3	0	2	6	0	6	0.00
Revs & Bens Partnership	0	1,400	1,400	0	(1,353)	47	0	47	0.00
Service Assurance Team	160	3	163	(31)	(108)	24	0	24	4.00
Leisure Services	0	653	653	0	62	715	0	715	0.00
Telephones	0	1	1	0	107	109	0	109	0.00
E-Government	190	33	223	0	67	290	0	290	4.81
Central Printing	0	19	19	(20)	14	14	0	14	0.00
Central IT	0	330	330	0	(596)	(266)	0	(266)	0.00
IT Support	0	0	0	0	0	0	0	0	1.00
CSE Management	76	1	78	0	6	84	0	84	1.00
Concessionary Travel	0	40	40	0	26	66	0	66	0.00
Pest Control	0	23	23	(12)	6	17	0	17	0.00
Dog Warden	0	30	30	0	1	31	0	31	0.00
Service Total	427	27,312	27,739	(25,818)	(333)	1,588	0	1,588	10.81

Customer and Communities Directorate - Operations Service



						Changes within	n 2012/13			
Service	2011/12 Revised Forecast £000	from Original 2011/12	2011/12 Original Baseline £000	Inflation Pay Award	Employee Increments £000	Other Inflation £000	Savings £000	Inter-service Virement £000	Volume/ Technical Changes £000	Budget
Strategic Functions Operations & Fleet Management	78		78	0	8	3	(18)	(120)	16	(32)
Operational Functions Refuse & Recycling Street Sweeping	1,653 716		1,653 716	0	4 0	3 1	(183) 0	118 (25)	98 (2)	1,693 690
Service Total	2,447	0	2,447	0	12	8	(200)	(27)	111	2,351





				2012/13 Origin	al Budget				
Service	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs /Income £000	Net Cost of Service £000	Reserves	Reserves	Staff Numbers
Strategic Functions Operations & Fleet Management	345	126	470	(3)	(499)	(32)	0	(32)	10.35
Operational Functions Refuse & Recycling Street Sweeping	935 151	850 175	1,785 326	(963) (15)	871 379	1,693 690	0	,	
Service Total	1,430	1,151	2,581	(982)	751	2,351	0	2,351	51.75

Business Directorate



						Changes withi	n 2012/13			
Service	2011/12 Revised Forecast £000	One-off items removed from Original 2011/12 £000	2011/12 Original Baseline £000	Inflation Pay Award £000	Employee Increments £000	Other Inflation £000	Savings £000	Inter-service Virement £000	Volume/ Technical Changes £000	2012/13 Original Budget £000
Strategic Functions Management and Support	0		0	0	0	0	0	0	0	0
Planning Development Control Forward Planning	311 233		311 233	0	2 0	3 2	(10) (6)	0	(<mark>90)</mark> 0	215 230
Local Land Charges	40		40	0	1	1	0	0	10	52
Building Control Trading Account Borough Council Functions Street Signs	53 133 8		53 133 8	0 0 0	(0) (0) 0	1 1 0	0 0 0	0 0 0	2 0 0	56 134 8
Legal Services	58		58	0	1	2	0	0	0	61
Democratic Services Electoral Registration Elections Democratic Representation Mayorality Town Twinning	80 100 524 92 11		80 100 524 92 11	0 0 0 0	1 1 0 (0)	1 0 2 0 0	0 0 (5) (4) 0	0 0 0 0	0 0 0 0	82 101 520 89 11
Public Protection Public Protection Unit	258		258	0	0	2	(16)	55	0	300
Service Total	1,902	0	1,902	0	5	15	(41)	55	(79)	1,858

Business Directorate

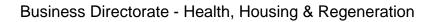


			2	2012/13 Origin	al Budget				
Service	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs /Income £000	Net Cost of Service £000	Use of Reserves £000	Reserves	Staff
Strategic Functions S D Management and Support	0	0	0	0	0	0	0	0	0.00
Planning Development Control Forward Planning	280 167	56 5	337 172	(351) (0)	230 58	215 230	0		8.00 4.56
Local Land Charges	80	9	90	(68)	30	52	0	52	2.00
Building Control Trading Account Borough Council Functions Street Signs	126 97 0	11 4 10	137 102 10	(119) (0) (2)	37 32 0	56 134 8	0 0 0	134	2.80 2.20
Legal Services	184	29	212	(7)	(145)	61	0	61	4.50
Democratic Services Electoral Registration Elections Democratic Representation Mayorality Town Twinning	27 26 151 54 0	31 45 237 23 8	58 72 388 77 8	(1) 0 (16) 0	24 29 147 12 4	82 101 520 89 11	0 0 0 0	101 520 89	0.75 0.75 4.81 1.86 0.00
Public Protection Public Protection Unit	252	20	272	(120)	148	300	0	300	8.81
Service Total	1,445	489	1,934	(683)	607	1,858	0	1,858	41.05

Business Directorate - Health, Housing & Regeneration



						Changes withi	n 2012/13			
Service	2011/12 Revised Forecast £000	One-off items removed from Original 2011/12 £000	2011/12 Original Baseline £000	Inflation Pay Award £000	Employee Increments £000	Other Inflation £000	Savings £000	Inter-service Virement £000	Volume/ Technical Changes £000	2012/13 Original Budget £000
Health										
Environmental Health	661		661	0	5	4	(43)	0	(4)	623
Environmental Health Misc	4		4	0	0	0	0	0	0	4
Land Drainage	18		18	0	0	0	0	0	0	18
Regeneration										
Parking	0		0	0	0	0	0	0	0	0
Economic Regeneration (including	00		00	0	(0)	4	0	0	F	402
Business Start Up & Valley Centre) Tourism	98 68		98 68	0	(0) 1	0	0	0 0	5 0	103 70
NWDA & RBC Match	69		69	0	0	0	0	0	0	69
Housing										
Housing Strategy	102		102	0	1	1	0	0	0	104
Private Sector Renewal	117		117	0	0	1	(15)	0	0	103
BEARS	0		0	0	0	0	0	0	0	0
Housing Market Renewal Mgmt	1		1	0	0	0	0	0	0	1
Residual Elevate Commitment	36		36	0	0	0	(29)	(7)	0	(0)
Homelessness	104		104	0	3	1	(17)	0	30	121
Regeneration Management	53		53	0	2	1	0	0	0	55
Museum	143		143	0	0	0	(16)	(0)	0	127
Service Total	1,473	0	1,473	0	12	8	(120)	(7)	31	1,398





				2012/13 Origin	al Budget				
Service	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs /Income £000	Net Cost of Service £000	Use of Reserves £000	Net Budget after use of Reserves £000	Staff
Health									
Environmental Health	425	50	474	(15)	164	623	0	623	10.00
Environmental Health Misc	0	5	5	(1)	0	4	0	4	0.00
Land Drainage	0	14	14	0	4	18	0	18	
Regeneration									
Parking	0	0	0	0	0	0	0	0	0.00
Economic Regeneration (including									
Business Start Up & Valley Centre)	51	13	63	0	40	103	0	103	1.00
Tourism	41	13	54	0	16	70	0	70	1.00
NWDA & RBC Match	68	1	69	0	0	69	0	69	
Housing									
Housing Strategy	51	10	60	0	43	104	0	104	1.00
Private Sector Renewal	81	13	94	(45)	54	103	0	103	2.00
BEARS	0	0	0	0	0	0	0	0	0.00
Housing Market Renewal Mgmt	1	0	1	0	0	1	0	1	0.00
Residual Elevate Commitment	0	0	0	0	0	0	0	0	0.00
Homelessness	137	42	179	(91)	33	121	0	121	3.50
Regeneration Management	68	6	74	0	(19)	55	0	55	1.00
Museum	0	97	97	(6)	36	127	0	127	0.00
Service Total	922	264	1,185	(158)	371	1,398	0	1,398	21.50

Corporate Management



				Changes within 2012/13								
Service	2011/12 Revised Forecast £000	from Original 2011/12	2011/12 Original Baseline £000		Employee Increments £000	Other Inflation £000	Savings £000	Inter-service Virement £000	Volume/ Technical Changes £000	2012/13 Original Budget £000		
Corporate Management Executive Office Executive Support	(123) 154		<mark>(123)</mark> 154	0	2 0	3 1	(6) (28)	0 (6)	0 0	(124) 120		
Service Total	31	0	31	0	2	4	(34)	(6)	0	(3)		

Corporate Management



				2012/13 Origin	al Budget				
Service	Employee Related	Running	Direct	Direct	Indirect Costs	Net Cost of	Use of	Net Budget after use of	Staff
	Costs	Costs	Costs	Income	/Income	Service	Reserves	Reserves	Numbers
	£000	£000	£000	£000	£000	£000	£000	£000	(FTE's)
Corporate Management									
Executive Office	320	14	334	(44)	(414)	(124)	0	(124)	3.00
Executive Support	52	33	85	0	36	120	0	120	2.00
Service Total	372	47	419	(44)	(378)	(3)	0	(3)	5.00

Finance & Property Services



						Changes withi	n 2012/13			
Service	2011/12 Revised Forecast £000	One-off items removed from Original 2011/12 £000	2011/12 Original Baseline £000	Inflation Pay Award £000	Employee Increments £000	Other Inflation £000	Savings £000	Inter-service Virement £000	Volume/ Technical Changes £000	2012/13 Original Budget £000
Finance										
Treasury Mgmt	220		220	0	0	0	(29)	0	0	191
Insurance Risk & Internal Audit	34		34	0	(0)	0	(14)	(4)	7	24
Accountancy	(9)		(9)	0	2	3	0	0	0	(4)
Exchequer	65		65	0	0	1	0	0	0	66
Property Services										
Public Conveniences	18		18	0	0	0	0	0	0	19
Depots	67		67	0	0	0	3	0	9	79
Cemeteries	56		56	0	0	0	(4)	0	4	56
Sports Grounds	40		40	0	0	0	0	3	1	45
Allotments	2		2	0	0	0	(1)	0	0	1
Museum	11		11	0	0	0	(0)	0	1	12
Car Parks	56		56	0	0	0	0	0	3	59
Xmas Lights	20		20	0	0	0	0	3	4	26
Markets	105		105	0	0	0	(17)	0	0	89
Public Baths	21		21	0	0	0	(1)	0	0	20
Public Halls	14		14	0	0	0	(0)	0	0	15
Sports Facilities	15		15	0	0	0	(15)	0	0	(0)
Council Offices	114		114	0	0	1	(21)	13	(1)	107
Bus Shelters	9		9	0	0	0	(1)	0	1	10
Public Clocks & Memorials	3		3	0	0	0	(0)	0	(0)	3
Facilities Management	49		49	0	0	1	(18)	(55)	11	(13)
Courier	(16)		(16)	0	0	0	0	0	0	(16)
Corporate Estates	(21)		(21)	0	0	1	(43)	74	13	24
Business Centre	(62)		(62)	0	0	0	(13)	(26)	70	(31)
Service Total	813	0	813	0	2	8	(173)	7	123	780

Finance & Property Services



			:	2012/13 Origin	al Budget				
					_				
Service	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs /Income £000	Net Cost of Service £000	Use of Reserves £000	Net Budget after use of Reserves £000	Staff Numbers
	2000	2000	2000	2000	2000	2000	2000	2000	(11123)
Finance									l
Treasury Mgmt	0	120	120	0	70	191	0	191	0.00
Insurance Risk & Internal Audit	3	81	84	(23)	(37)	24	0	24	0.00
Accountancy	282	12	294	0	(298)	(4)	0	(4)	6.00
Exchequer	124	6	130	(7)	(57)	66	0	66	4.42
Property Services									
Public Conveniences	0	19	19	0	0	19	0	19	0.00
Depots	0	79	79	0	0	79	0	79	
Cemeteries	0	56	56	0	0	56	0	56	
Sports Grounds	0	45	45	0	0	45	0	45	0.00
Allotments	0	1	1	0	0	1	0	1	0.00
Museum	0	12	12	0	0	12	0	12	
Car Parks	0	59	59	0	0	59	0	59	0.00
Xmas Lights	0	26	26	0	0	26	0	26	
Markets	0	89	89	0	0	89	0	89	
Public Baths	0	20	20	0	0	20	0	20	
Public Halls	0	29	29	(14)	0	15	0	15	0.00
Sports Facilities	0	38	38	Ó	(38)	(0)	0	(0)	0.00
Council Offices	46	196	243	(3)	(133)	107	0	107	2.21
Bus Shelters	0	28	28	(46)	27	10	0	10	0.00
Public Clocks & Memorials	0	2	3	Ó	0	3	0	3	0.00
Facilities Management	90	51	141	(20)	(134)	(13)	0	(13)	2.81
Courier	0	5	5	Ó	`(21)	(16)	0	(16)	0.00
Corporate Estates	99	58	156	(189)	57	24	0	24	3.19
Business Centre	0	142	142	(92)	(81)	(31)	0	(31)	0.00
Service Total	645	1,174	1,819	(393)	(645)	780	0	780	18.63

People & Policy



				Changes within 2012/13							
Service	2011/12 Revised Forecast £000	from Original 2011/12	2011/12 Original Baseline £000	Inflation Pay Award	Employee Increments £000	Other Inflation £000	Savings £000	Inter-service Virement £000	Volume/ Technical Changes £000	Budget	
Human Resources	17		17	0	3	3	(47)	(19)	26	(17)	
Service Total	17	0	17	0	3	3	(47)	(19)	26	(17)	

People & Policy



				2012/13 Origi	nal Budget				
Service	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs /Income £000	Net Cost of Service £000	Reserves	Reserves	Staff Numbers
Human Resources	248	154	402	0	(419)	(17)	0	(17)	6.00
Service Total	248	154	402	0	(419)	(17)	0	(17)	6.00

Non-Distributed Costs and Capital Financing



						Changes withi	n 2012/13			
Service	2011/12 Revised Forecast £000	from Original 2011/12	2011/12 Original Baseline £000	Inflation Pay Award £000	Employee Increments £000	Other Inflation £000	Savings £000	Inter-service Virement £000	Volume/ Technical Changes £000	2012/13 Original Budget £000
Non-Distributed Costs										
Pension Costs	185		185	0	0	0	0	63	(112)	136
Unused Office Accommodation	123		123	0	0	0	0	0	Ó	123
Other Costs / Income	423		423	0	0	0	(50)	0	(344)	29
Service Total	731		731	0	0	0	(50)	63	(456)	288
Capital Financing										
Minimum Revenue Provision	125		125	0	0	0	0	0	0	125
Interest	(66)		(66)	0	0	0	(13)	0	0	(79)
Reversal of Capital Charges*	(1,213)		(1,213)	0	0	0	0	0	0	(1,213)
Service Total	(1,154)	0	(1,154)	0	0	0	(13)	0	0	(1,167)

^{*} Capital Charges are removed in accordance with the Statement of Recommended Practice

Non-Distributed Costs and Capital Financing



				2012/13 Origin	al Budget				
Service	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs /Income £000	Net Cost of Service £000	Reserves	Reserves	Staff Numbers
Non-Distributed Costs									
Pension Costs	482	0	482	(346)	0	136	0	136	0.00
Unused Office Accommodation	0	0	0	0	123	123	0	123	0.00
Other Costs / Income	0	19	19	(8)	18	29	0	29	0.00
Service Total	482	19	501	(354)	141	288	0	288	0.00
Capital Financing									
Minimum Revenue Provision	0	125	125	0	0	125	0	125	0.00
Interest	0	0	0	(79)	0	(79)	0	(79)	0.00
Reversal of Capital Charges	0	0	0	0	(1,213)	(1,213)	0	(1,213)	0.00
Service Total	0	125	125	(79)	(1,213)	(1,167)	0	(1,167)	0.00