

**RAWTENSTALL TOWN BOARD
(the Town Board)**

TERMS OF REFERENCE

The Rawtenstall Town Board (Town Board) is not a formally constituted body and shall hold no monies or assets. This board covers Waterfoot, Crawshawbooth and Rawtenstall.

1. DUTIES AND TERMS OF REFERENCE / ROLE OF THE BOARD

- 1.1 The Town Board is a strategic body created as a vehicle following Rawtenstall being identified as a Town that may benefit from the Governments Long Term Plan for Towns Fund. The Town Board brings together the private, public and voluntary sectors to provide strategic leadership to develop and deliver an Investment Plan and schedule of interventions to secure government funding, and which sets out a clear understanding of the area, focusing on its assets, opportunities and challenges. It will be the vehicle through which the vision and strategy for Rawtenstall is defined. The Strategy should align with the rest of the Borough and the local economic region.

The Town Board will provide strategic insight on the challenges and opportunities facing the area by:

- a) Championing the Town Board economic vision and promote bold, deliverable interventions that will define the Investment Plan;
- b) Communicating with the business community and residents around economic growth and delivery of the interventions;
- c) Liaising with the Rawtenstall Town Centre Team and ensure any interventions within the Town Investment Plan compliment the Town Centre Strategy and Action Plan;
- d) Sharing knowledge practice and intelligence within the Town Board area and beyond, both regionally and nationally, and;
- e) Proposing allocation of resources to deliver economic growth, secure finance and encourage local and national bodies to match resources to achieve the Town board's ambitions.

- 12 The Board shall:

- a) Oversee the delivery of the Rawtenstall Town Investment Plan.
- b) Co-ordinate public, private and third sector activity to deliver the interventions in using the framework of the Town Investment Plan.
- c) Have regard to the three strands of the Prospectus and develop the interventions and maximise the impact of those interventions;
 - Achieve vibrant and attractive towns where people can visit, relax, work and shop
 - Towns that are used by more people, for more time
 - Towns connected to their communities allowing ease of access for all
 - Individuals and communities that have the skills and confidence to drive forward their town

Stakeholders will be engaged through the development of these themes

- I. Promote Rawtenstall as a prime location for inward investment, international trade and to proactively help more locally based companies export their goods and services.
- II. Actively promote and support equality and diversity to ensure the needs and aspirations of all, regardless of age, sex, gender identity, disability, sexual orientation, race, socio-economic group, religion or belief, physical abilities, or learning abilities, or any other characteristic are met.
- III. Respond to opportunities that arise from government initiatives to support economic development within Rawtenstall;
- IV. Support the localisation agenda by negotiating freedoms and flexibilities with government on actions which encourage more local devolution and accountability;
- V. Co-ordinate and influence central and local government and others on matters that benefit the economy.
- VI. Attend public consultation events
- VII. Attend events to promote the Rawtenstall Town Investment Plan and its interventions.

13 The role of the Board is to:

- Oversee the delivery of the Rawtenstall Town Investment Plan
- Ensure the programme of interventions within the Rawtenstall Town Investment Plan are managed and delivered effectively
- Co-ordinate resources and engage stakeholders in support of partners where required

14 The Board cannot compel any partner organisation to deliver aspects of the Investment Plan or veto partner activities outside of the Investment Plan.

15 The Board Shall:

Delegate to the Chair of the Board the authority to make urgent decisions, having consulted by way of email with Board members, where a Board cannot be convened in a timely manner to consider a matter.

The decision shall be published as soon as practically possible once taken.

2 MEMBERSHIP

2.1 The members of the Board shall be appointed by the Board and may be removed at any time by the Board.

2.2 The Town Board must comprise of representatives of;

(a) All tiers of local government

(b) The Member of Parliament for the constituency including Rawtenstall Town

(c) Local Business and Investors

(d) Communities representatives

2.3 The Town Board may also comprise of representatives from;

(a) Anchor institutions such as;

- Universities and Further Education providers
- Academies and Schools
- the NHS
- Development Corporations
- Local Sports Teams
- Cultural and Creative Organisations
- Housing Sector, including developers and housing associations

(b) Arm's length bodies and other non - departmental agencies such as, but not exhaustively;

- Homes England
- Environment Agency

- Historic England
- Arts Council for England

(c) Other private sector representatives and developers who operate on a national and international platforms who understand the requirements for investment and can help identify the best use of private and public funds. The Board will engage with national or international private investors and developers to understand their requirements for investment and identify the best use of public and private funding

- 2.4 Applications for new Board Members shall be determined by the Board at any time.
- 2.5 A Board Member shall cease to be a member of the Town Board in the following circumstances;
- a) Such Board Member gives written notice to the Chair of their notice of resignation;
 - b) Such Board Member's death;
 - c) Such Board Member's bankruptcy making of any arrangement or composition with their creditors, or liquidation, or in the case of an organisation, winding up, liquidation, dissolution or administration or anything analogous to any of the foregoing occurring in relation to a Member in any jurisdiction;
 - d) Such Board Member is removed from membership by a resolution of the Board that it is in the best interests of the Board that the membership is terminated.
- 2.6 Board Members may be removed from the Town Board as set out in Appendix 1 (Rawtenstall Town Board Code of Conduct). Any Board Member removed may not be reappointed.

3 THE CHAIR AND DEPUTY CHAIR

- 3.1 The Chair shall not be a representative of a local authority or Member of Parliament
- 3.2 The initial Chair will be appointed by Rossendale Borough Council
- 3.3 The initial Chair will hold the post for a maximum of two years
- 3.4 The Board shall appoint the Chair and Deputy Chair thereafter.
- 3.5 In the absence of the Chair, the Deputy Chair will assume the responsibilities

of the Chair.

- 3.6 In the absence of both the Chair and Deputy Chair at a formal meeting of the Town Board, those present for the meeting of the Board will vote and appoint a Chair for that meeting only.
- 3.7 The Town Board Delivery Team (see 4.2) will consult the Chair from time to time on progress of works required to be undertaken on individual interventions and the developing Investment Plan.
- 3.8 The Chair may convene an informal meeting of all or some of the Board Members to inform progress of a particular matter arising under the development of individual interventions.
- 3.9 The Chair may meet third parties and attend events on any matter pertaining to the Investment Plan and individual interventions to progress activity and outcomes.

4 ADMINISTRATION OF THE BOARD

- 4.1 Rossendale Borough Council shall provide secretarial and administrative support to underpin the work of the Town Board.
- 4.2 The role of the Town Board Delivery team will be to facilitate and manage the work plan of the Town Board. The Town Board Delivery Team will consist of Officers of Rossendale Borough Council and where appropriate external consultants and professional service providers, officers and staff of partner agencies.

5 SUBSTITUTES

- 5.1 Suitable substitutes representing Board members are permissible subject to prior agreement with the Chair.

6 ATTENDANCE AT MEETINGS

- 6.1 The Board will meet on a quarterly basis. The Board may meet at other times during the year as agreed between the members of the Board and may approve recommendations via written procedure.
- 6.2 Informal Board Meetings may take place from time to time. Other persons and external advisers may be invited to attend all or part of any meeting as and when appropriate as observers and shall be entitled to speak at the meeting with the prior permission of the Chair but shall not be entitled to vote.
- 6.3 With the prior agreement of the Chair, any Board Member may participate in

a meeting by means of a conference telephone or similar communications equipment whereby all persons participating in the meeting can communicate with each other and participation in a meeting in this manner shall be deemed to constitute presence in person at such meeting and shall be entitled to vote and be counted in a quorum accordingly.

7 NOTICE OF MEETINGS

- 7.1 Meetings of the Board shall be called by the secretary to the Town Board at the request of the Chair of the Board. The agenda and papers for meetings shall be approved by the Chair.
- 7.2 Unless otherwise agreed, notice of each meeting confirming the venue, time and date together with an agenda of the matters to be discussed at the meeting shall be forwarded to each member and any other person required to attend no later than 5 business days before the date of the meeting. Any supporting reports and/or papers shall be sent to each member of the Board and other attendees (as appropriate) at the same time and minutes published on Rossendale Borough Council's website.
- 7.3 The agenda and reports (that are not exempt under legislative arrangements) shall be published on the Rossendale Borough Council website.
- 7.4 There will be occasions when the business of the meeting will be subject to confidentiality for reasons of commercial confidentiality or sensitivity, information provided by the government in confidence, information pertaining to individuals or third party information that is subject to common law duty of confidentiality.

8 QUORUM

- 8.1 A quorum shall be 5 Board Members present in person.
- 8.2 Where a decision must be taken under the provisions of 1.4 and 10.5 there must be a quorum of 5 in responses received from Board Members.

9 REGISTER OF INTERESTS

- 9.1 Arrangements for the Register of Interests are found within the Town Board Code of Conduct (Appendix 1).

10 VOTING ARRANGEMENTS

- 10.1 Each member of the Board shall have one vote which may be cast on matters considered at the meeting by a show of hands. Votes can only be cast by

members attending a meeting of the Board.

- 10.2 The general rule about decision-making by the Board is that any decision of the Board must be a majority decision at a meeting (or a decision taken in accordance with paragraph 1.4 and 10.5 of these Terms of Reference).
- 10.3 Where a conflict of interest exists as set out in the Town Board Code of Conduct, a Board Member may take part in the debate but may not vote.
- 10.4 Save where they have a personal interest, the Chair will have a casting vote. In this context, this refers to whoever is present and discharging the function of the Chair for the purpose of the meeting.
- 10.5 A resolution in writing, sent electronically to all Board Members entitled to receive notice of a meeting of the Board and signed by a majority of the members shall be valid and effectual as if it had been passed at a meeting of the Board duly convened and held and may consist of several documents in materially the same form each signed by one or more Board Member in the event a Board Meeting may not be convened in a timely manner.

11 COMMUNICATION AND REPORTING

- 11.1 The proceedings and resolutions of meetings of the Board, including the names of those present and in attendance, shall be minuted by the secretary of the Board.
- 11.2 Minutes of meetings of the Board shall be approved in draft form by the Chair and disseminated to Board no later than ten working days following the meeting. Minutes shall remain in draft until approval by the Board at the Board's next meeting.
- 11.3 Approved minutes of the Board shall be published on the website of the Rossendale Borough Council, with the exception of minutes relating to items deemed confidential as set out in 7.4 above.
- 11.4 The Board shall produce an annual report about its activities.

12 THE BOARD'S RELATIONSHIP WITH ROSSENDALE BOROUGH COUNCIL

- 12.1 The Board is responsible for;
 - a) Oversight of the Rawtenstall Town Investment Plan.
 - b) Ensuring the programme of interventions within the Rawtenstall Town Investment Plan are managed and delivered effectively.
 - c) Coordinating resources and including stakeholders where required.

- 12.2 Rossendale Borough Council remains the accountable body for all monies received through capacity funding and any other funding that will be allocated throughout the Towns Fund.
- 12.3 Rossendale Borough Council will be represented on the Board by the Leader of the Council and / or The Chief Executive. They provide the link between the two bodies in the development of outcomes under those functions set out in 12.1.
- 12.4 The Board will be supported by the Rawtenstall Town Board Delivery Team, which will be in the employment of Rossendale Borough Council.
- 12.5 The Board may from time to time be required to attend both formal and informal meetings of Rossendale Borough Council to provide updates and information pertaining to the development of the Town Investment Plan, programme of interventions and stakeholder engagement.
- 12.6 The Executive of Rossendale Borough Council will receive reports on the progress of activities through its established quarterly performance monitoring.
- 12.7 The Board may make recommendations to the Executive of Rossendale Borough Council from time to time and prior to the submission of the Town Investment Plan.

13 GENERAL MATTERS

- 13.1 Board Members shall duly sign and return the Town Board Code of Conduct (Appendix 1) and Register of Interests (Appendix 2) on an annual basis.
- 13.2 The Board will have access to officer resources in order to carry out its duties through the Town Board Delivery Team.
- 13.3 The Board shall be entitled to invite relevant third parties to attend any meeting of the Board as observers and they may be entitled to speak at a meeting of the Board with the prior permission of the Chair but shall not be entitled to vote.
- 13.4 The Board shall give due consideration to all laws and regulations as appropriate.
- 13.5 The Board will, from time to time, consider projects and proposals of a “commercial in confidence” or sensitive nature that will not be for publication under existing legislative provisions (Data Protection and Freedom of Information). All Board Directors and invited third parties will observe the need for confidentiality in this respect.
- 13.6 The Town Board will be subject to the privacy legislation contained within Data Protection Act 2018, Freedom of Information Act 1998 and the Environmental

Protection Regulations (various). Such requests will be serviced by Rossendale Borough Council in accordance with RBC policies and procedures.

- 13.7 If a Board Member is concerned in respect of any fraudulent, corrupt act, breach of the law or failure to safeguard public funds then this should be reported in line with Rossendale Borough Council's Whistleblowing policy:

Whistleblowing policy | Rossendale Borough Council

- 13.8 Members of the public may wish to contact the Town Board. Any such contact will be managed by the Rawtenstall Town Board Delivery Team and contact details will be published on the Rossendale Borough Council website.

The Delivery Team may where appropriate, engage with the Chair and/or wider Board.

14 REVIEW

- 14.1 The Government may publish further guidance on the operation and function of Town Boards and these Terms of Reference must be reviewed in accordance with any such guidance.
- 14.2 The Board may amend these terms of reference at any time.